The MetroHealth System Board of Trustees

SPECIAL BOARD MEETING

Wednesday, September 30, 2026
4:30pm - 5:00pm
Cleveland Metroparks Zoo and Virtual

Meeting Minutes

Trustees:	Artis Arnold, III-I, James Campbell, M.D.-I, Ronald Dziedzicki-I, Dolores (Lola) Garcia-I, Gail Long-I, Nancy Mendez-I, John Moss-I, Michael Summers-I, E. Harry Walker, M.D.-I[1]
Staff:	Christine Alexander, M.D.-I, Tamiyka Rose-I, Brendan Sorg-I, James Wellons-I
Invited Guests:	None
Other Guests:	Guests not personally invited to the meeting by the Board Chair are not listed as they are members of the public and some were not appropriately identified.

Dr. Walker called the meeting to order at 4:34pm, in accordance with Section 339.02(K) of the Ohio Revised Code with a quorum present.

(The minutes are written in a format conforming to the printed meeting agenda for the convenience of correlation, recognizing that some of the items were discussed out of sequence.)

I. Approval of Minutes

Dr. Walker requested a motion to approve the minutes of the August 26, 2026 meeting as presented, which was given, seconded, and approved.
RESOLUTION NO. 19761

II. Committee Reports

A. Population and Community Health – N. Mendez

Ms. Mendez, Population and Community Health Committee Chair, reported on the September 9, 2026, committee meeting. The committee reviewed the development of four strategic pillars to guide population health initiatives: patient-centered care, barriers to health, community engagement, and outcomes and performance improvement. Discussion focused on the use of the Disparity Index as a framework for identifying gaps in health outcomes among patient populations and measuring progress in addressing those disparities. A preterm birth case study was reviewed to

[1] I-In-person, R-Remote

examine contributing factors, affected populations, and potential interventions designed to improve outcomes.

B. Audit & Compliance – J. Moss
Mr. Moss, Interim Audit & Compliance Committee Chair, reported on the September 16, 2026, committee meeting. The committee received updates regarding the Ethics and Compliance Program, including policy reviews, training activities, ethics line activity, privacy rounds associated with the decommissioned Outpatient Pavilion, and the status of the 2026 Compliance Work Plan and departmental goals. After receiving further updates regarding internal audit and compliance activities, the committee approved the proposed 2027 Internal Audit Department Budget and Resource Plan by voice vote.

C. Executive Committee – E. Harry Walker, M.D.
Dr. Walker, Executive Committee Chair, reported on the September 16, 2026, committee meeting. The committee held discussions with representatives of the Council of Chairs regarding opportunities to strengthen alignment among leadership, the Board, and physician leadership. The discussion focused on organizational roles and opportunities for continued collaboration.

III. Board Assessment Results

The Board reviewed results of a board assessment conducted through an electronic survey administered by The Governance Institute in July 2026. The survey evaluated Board committees' performance and structure. Participation in the survey was reported at 100 percent. Committee chairs were directed to review individual committee results with committee leaders and identify opportunities for improvement.

IV. Executive Session

Dr. Walker asked for a motion to move into executive session to discuss hospital trade secrets as defined in ORC 1333.61; and to consider the appointment, employment, dismissal, discipline, promotion, demotion, or compensation of a public employee, or the investigation of charges or complaints against a public official, and to conference with the public body's attorney to discuss disputes involving the public body that are the subject of pending or imminent court action as defined by ORC 121.22(G). Mr. Moss made a motion and Ms. Garcia seconded. The Board held a roll call vote with all Trustees in attendance voting to approve the motion to go into executive session for the purposes stated by Dr. Walker. Members of the public were excused, and the Board went into executive session to discuss the identified matters at approximately 4:39pm.

Return to Open Meeting

Following the executive session, the meeting returned to open session at approximately 5:05pm and welcomed back the public via Zoom and those members of the public who remained in-person.

Prior to adjournment, Dr. Walker expressed appreciation for staff participation in the Board retreat conducted earlier in the day and for the educational presentations provided to Board members.

With no further business to bring before the Board, the meeting adjourned at approximately 5:06pm.

NEXT MEETING: **Wednesday, October 28, 2026 – 3:00 pm - 5:30 pm**
MetroHealth Board Room (K107) or via YouTube Stream

Respectfully Submitted,

E. Harry Walker, MD, Chairperson
Board of Trustees

I, the undersigned Corporate Secretary of The MetroHealth System, hereby certify that the foregoing is the text of the minutes adopted by the Board of Trustees of The MetroHealth System at a meeting held on September 30, 2026 , at which a quorum was present.

James A. Wellons, Esq.

Corporate Secretary