

The MetroHealth System Board of Trustees

FULL BOARD MEETING

Wednesday, May 22, 2024

3:30pm – 5:30 pm

MetroHealth Brooklyn Heights Campus, Room B-102 and via Zoom

Meeting Minutes

Trustees: Inajo Davis Chappell-I, John Corlett-I, Maureen Dee-I, Sharon Dumas-I, Ronald Dziedzicki-I, Nancy Mendez-I, John Moss-I, E. Harry Walker, M.D.-I¹

Staff: Airica Steed, Ed.D.-I, Christine Alexander, M.D.-I, Chris Briddell-R, Kate Brown-I, John Chae, M.D.-I, Nabil Chehade, M.D.-I, Corey Clay-R, Alfred Connors, M.D.-R, Joseph Golob, M.D.-I, Derrick Hollings-I, Olusegun Ishmael, M.D.-I, Derrick Jordan-R, Barbara Kakiris-I, William Lewis, M.D.-I, Laura McBride-I, Allison Poullos-I, Tamiyka Rose-I, Adam Winston-I

Guests: Suzanne Aral-Boutros-R, Steven Litt-R, Gail Long-R, Sabrina Roberts-R, Bobby Shapiro-R, J.B. Silvers, Ph.D-I,

Dr. Walker called the meeting to order at 3:43 pm, in accordance with Section 339.02(K) of the Ohio Revised Code with a quorum present.

(The minutes are written in a format conforming to the printed meeting agenda for the convenience of correlation, recognizing that some of the items were discussed out of sequence.)

I. Approval of Minutes

Dr. Walker requested a motion to approve the minutes of the April 24, 2024 Board Meeting as presented, which was given, seconded, and unanimously approved. RESOLUTION NO. 19621

II. Mission Moment

Dr. Walker shared that today's Mission Moment is a video highlighting the Minority Men's Health Fair event, which took place on April 27, 2024. The event was a great success, with at least 1,000 participants from different backgrounds who received various health screening services. Dr. Steed highlighted that over 80% of men who were screened had at least 1 abnormal test result, which attests to the impact of health fairs. The success of the Minority Men's Health Fair has generated momentum for future initiatives, such as the Women's and Children's Health Fair, which is scheduled for August 17, 2024.

¹ I-In-person, R-Remote

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III. Other Board Business

A. Resolution of Appreciation for John Hairston, Jr.

Dr. Walker read the Resolution of Appreciation for John Hairston, Jr. and expressed appreciation for Mr. Hairston's contribution and service to the MetroHealth Board of Trustees from 2019 – 2024, serving as Chair of the Quality, Safety, and Experience and Health Equity & Diversity committees during his tenure and was integral to the success of the Campus Transformation and the on-time budget opening of The Glick Center in November 2022. RESOLUTION NO. 19623

B. Resolution of Appreciation for Robert Hurwitz

Dr. Walker read the Resolution of Appreciation for Robert Hurwitz and expressed appreciation for Mr. Hurwitz's contribution and service to the MetroHealth Board of Trustees from 2017 – 2024 and served as the Chair of the Finance Committee during his tenure and was integral to the success of the Campus Transformation and the on-time budget opening of The Glick Center in November 2022. RESOLUTION NO. 19624

C. Resolution of Appreciation for J.B. Silvers, Ph.D.

Dr. Walker read the Resolution of Appreciation for J.B. Silvers, Ph.D., and expressed appreciation for Dr. Silver's service to the MetroHealth Board of Trustees from 2011 to 2024, during which he held the position of Vice Chair. Dr. Silver's extensive background played a crucial role in assisting MetroHealth in developing, refining, and implementing innovative programs, such as Medicaid expansion, a \$1 billion campus transformation, the Institute of H.O.P.E., the Lincoln-West School of Science and Health, and the shift toward value-based payments and accountable care organizations. RESOLUTION NO. 19625

D. Resolution of Appreciation for Vanessa Whiting

Dr. Walker read the Resolution of Appreciation for Vanessa Whiting and expressed appreciation for Ms. Whiting's contribution and service to the MetroHealth Board of Trustees from 2011 – 2024 and served as the President of the Board of Trustees and an active participant in committee work during her tenure. Ms. Whiting's rich experiences as an attorney and businesswoman helped MetroHealth create, refine and execute groundbreaking initiatives, including Medicaid expansion, a \$1 billion campus transformation, the Institute for H.O.P.E., the Lincoln-West School of Science and Health, and the movement toward value-based payments and accountable care organizations. RESOLUTION NO. 19626

IV. Committee Reports

A. Finance Committee - J. Moss

Mr. Moss summarized the Finance committee meeting held earlier today. Clearstead provided a report on returns, including showing an 8.9% investment charge for non-reserve

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assets year to date and that assets remained the same as last quarter, with a payor mix remaining consistent. Cash on hand decreased from 145 days in 2019 to 141 days in 2023.

B. Quality, Safety & Experience Committee - *Dr. Walker*

Dr. Walker summarized the Quality, Safety & Experience Committee meeting held earlier today. Patient experience updates and scores were discussed with optimism of improved quality scores as the reporting lag times goes away. The committee discussed the Care Innovation & Community Improvement Program (CICIP) updates and the reaffirmation of infection prevention and control leadership.

V. Consent Agenda

A. Quality, Safety & Experience Committee

- i. The Board unanimously approved the Affirmation of Infection Prevention and Control Program Leadership at The MetroHealth System.

RESOLUTION NO. 19627

- ii. The Board unanimously approved the Approval of a Claim Settlement.

RESOLUTION NO. 19628

VI. President and CEO's Report

Dr. Steed noted her written President and CEO's report as distributed in the meeting books to be discussed during the executive session. Dr. Steed introduced Christopher Briddell, the new Chief Ethics, Risk & Compliance Officer, who started on May 20, 2024, and will oversee compliance, enterprise risk, and internal audit programs.

VII. Medical Staff Report – *Dr. Alexander*

Dr. Alexander pointed the Board to the MEC meeting minutes, and the appointments, reappointments, and actions of the Credentialing Committee and the newsletter included in the meeting materials for review. The newsletter highlights the concerns about burnout and increasing engagement among the medical staff. The Medical Staff office has held several successful events, including a Doctors' Day celebration, which has helped the medical staff engage and reconnect. New department chairpersons have been onboarded, including Dr. Marie Crandall, the Department of Surgery Chair, Dr. Richard Wilson, the Department of Physical Medicine & Rehabilitation Chair, and Dr. Roger Ove, the Department of Radiation and Oncology Chair. The radiation oncology department has been moved from the internal medicine department to an independent department, aligning with other institutions. Dr. Joseph Tagliaferro will serve as the president-elect as of July 1st, 2024.

Dr. Walker asked for a motion to approve the Medical Staff Providers Appointments, Actions and Reappointments for April 2024, along with the acceptance of the MEC minutes for April 12, 2024, which was given, seconded, and unanimously approved. RESOLUTION NO. 19622.

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VIII. Recommendation/Resolutions

- A. Ratification & Approval of The MetroHealth System Board of Trustees Authorizing Application For, And Receipt Of, Grand Funds from The American Rescue Plan Act Through the Ohio Department of Mental Health and Addiction Services.

Derrick Jordan, VP Behavioral Health Care and Operations, was introduced to the Board to provide updates regarding the Behavioral Health Crisis Center. The Crisis Center, which is a collaborative effort between the ADAMHS Board, OhioMHAS, and The MetroHealth System, will offer services such as psychiatric emergency, crisis receiving/intake, and crisis stabilization to expand psychiatric crisis emergency services. The Crisis Center is not considered a hospital but will serve as a resource for patients who need access to longer-term care and address social determinants of health. The Psychiatric Emergency Department at Cleveland Heights will open in July 2024, with the full continuum of services in August 2025. Funding for services will be provided through grants from OhioMHAS and capital funding from the ADAMHS Board.

Dr. Walker asked for a motion on the Resolution for Ratification & Approval of The MetroHealth System Board of Trustees Authorizing Application For, And Receipt Of, Grand Funds from The American Rescue Plan Act Through the Ohio Department of Mental Health and Addiction Services, which was given, seconded, and the resolution was approved unanimously. RESOLUTION NO. 19629

IX. Executive Session

Dr. Walker asked for a motion to recess into executive session to discuss hospital trade secrets as defined by ORC 1333.61, to consider the appointment, employment, dismissal, discipline, promotion, demotion, or compensation of a public employee, and to conference with the public body's attorney to discuss a pending or imminent court action. Ms. Chappell made a motion and Mr. Moss seconded. The Board held a roll call vote, with all Trustees in attendance voting to approve the motion to go into executive session for the purposes stated by Dr. Walker.

Members of the public were excused. The Board went into executive session to discuss the identified matters at 4:30pm.

Following the executive session, the meeting reconvened in open session at approximately 5:45pm and welcomed back the public via Zoom and those members of the public who remained in-person.

There being no further business to bring before the Board, the meeting was adjourned at 5:46pm.

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NEXT MEETING: **Wednesday, June 26, 2024 – 3:30pm - 5:30 pm**
MetroHealth Brooklyn Hts. Campus, Building B, Room B-102 and
via Zoom

THE METROHEALTH SYSTEM

E. Harry Walker, MD, Chairperson