

SCHOOL OF MEDICINE

CASE WESTERN RESERVE
UNIVERSITY



Center for
Community Health Integration

Research & Development for
Community Health & Integrated, Personalized Care

***Social Determinants of Health from a Feedback Perspective:
Insights and Opportunities for Advancing
Health Equity, from Local to Global***

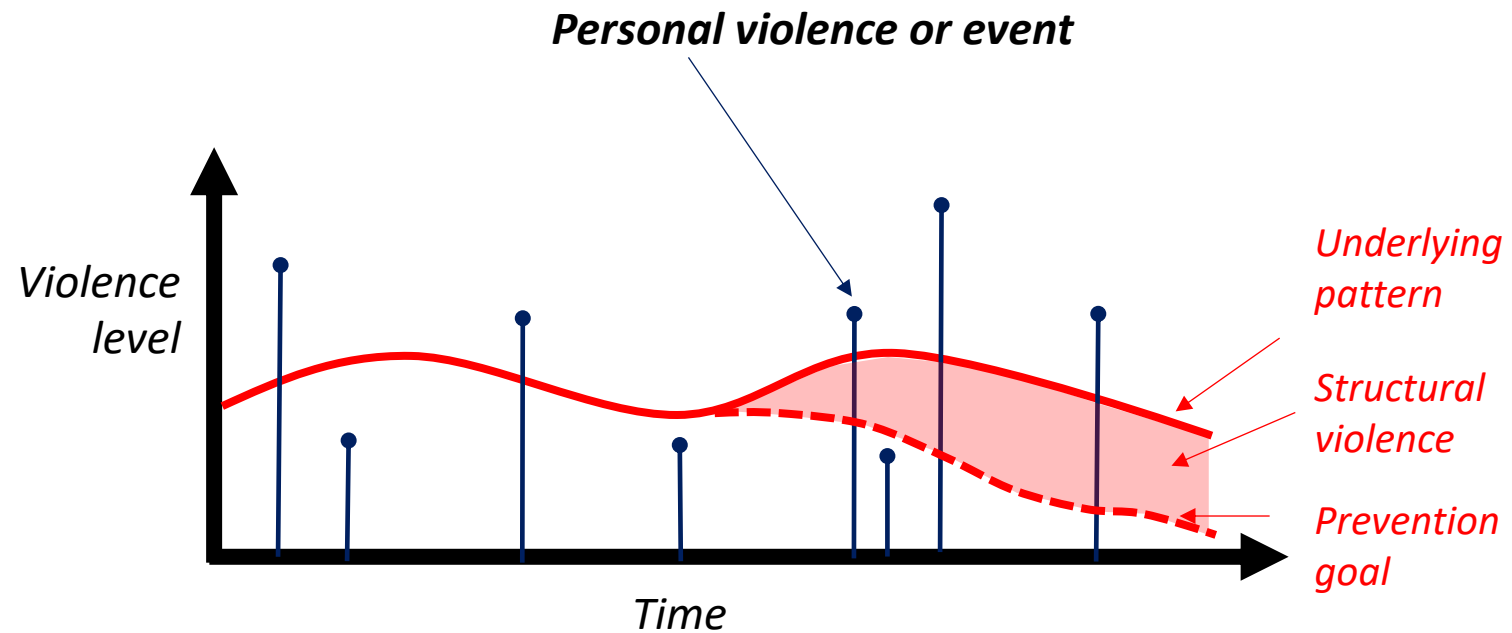
Peter S. Hovmand, PhD, MSW

PHRI Seminar Series | September 10, 2021

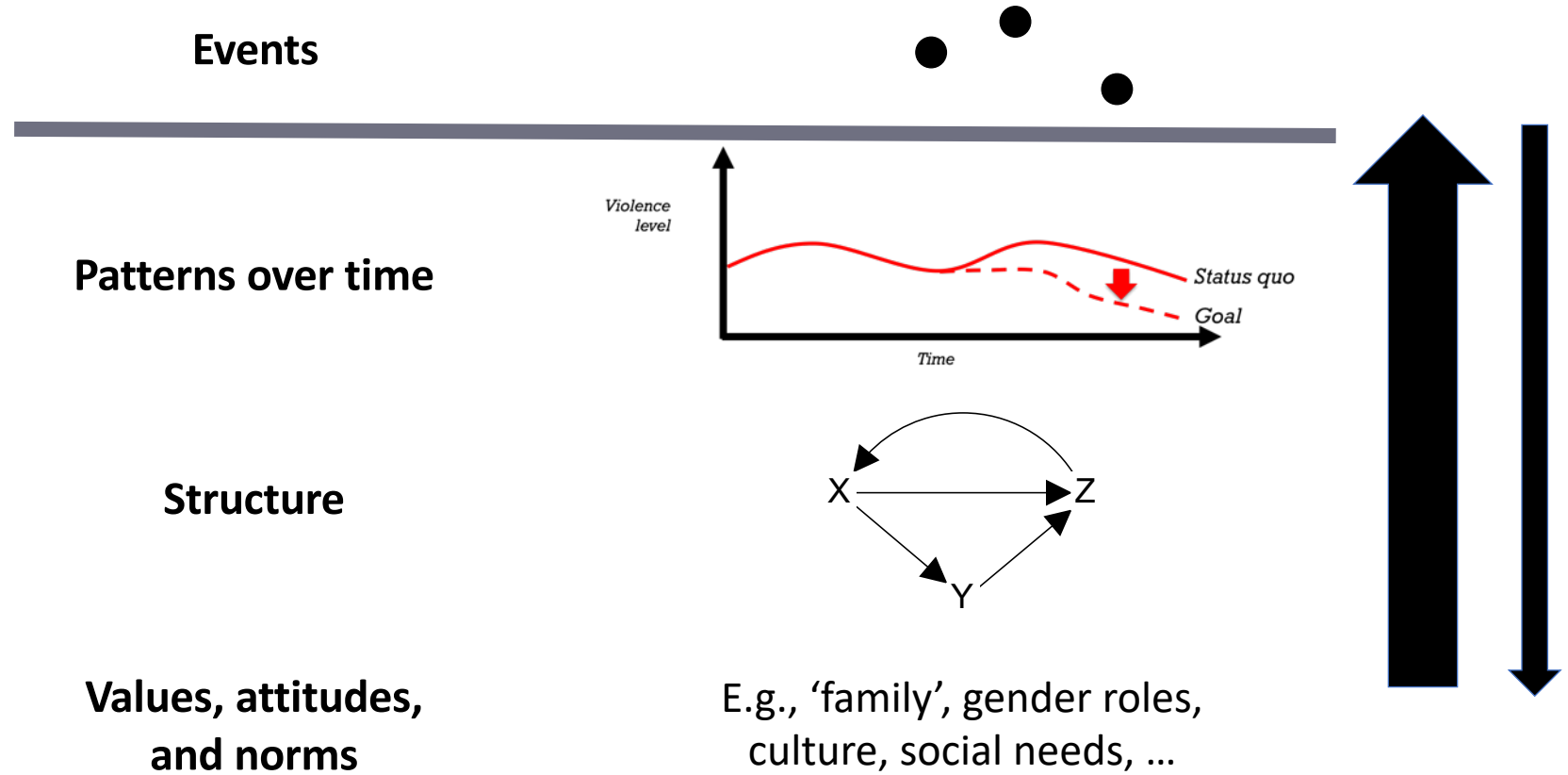
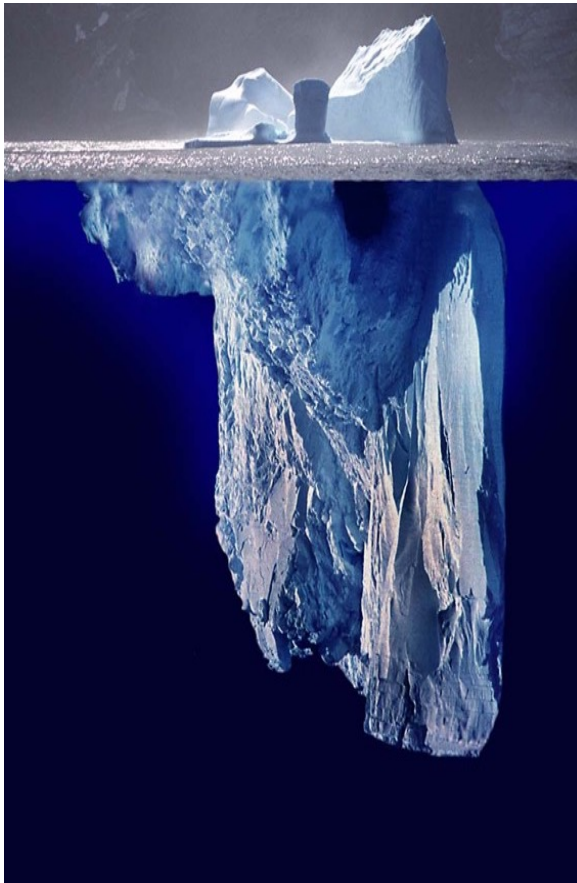
Overview

1. Context for understanding *structural violence* as a complex adaptive system
2. Overview of system dynamics as a method for understanding systems from an *endogenous or feedback perspective*
3. Introduction to *participatory systems modeling* using Community Based System Dynamics
4. Insight on *generic structures* underlying structural violence
5. Opportunities for research and action

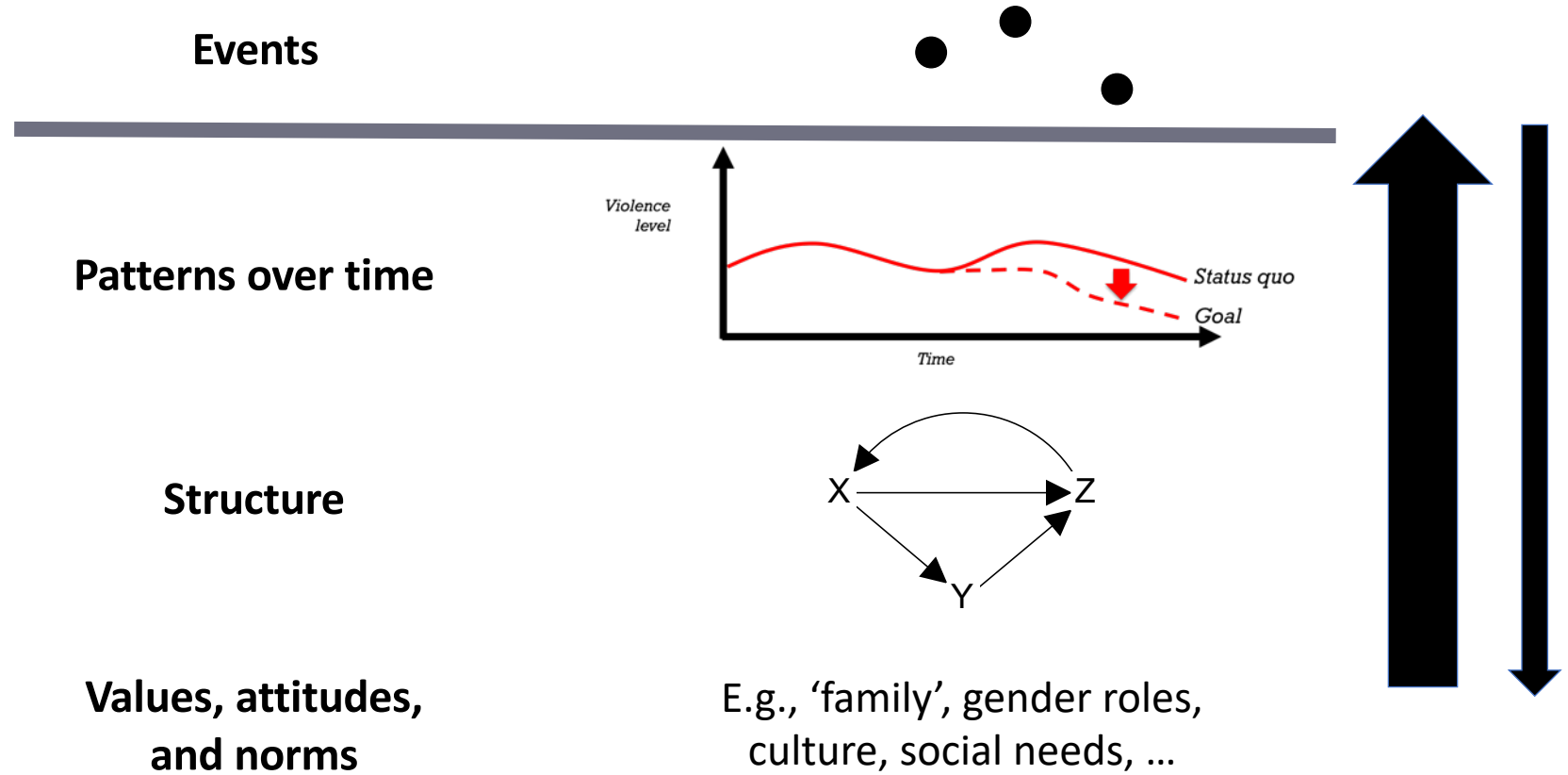
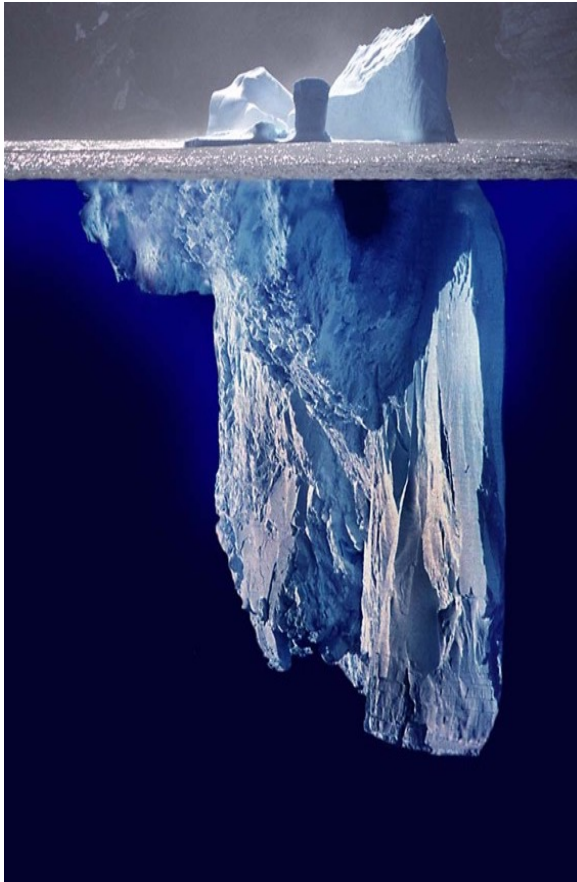
Structural violence



Iceberg metaphor for structural violence



Seeing systems underlying structural violence

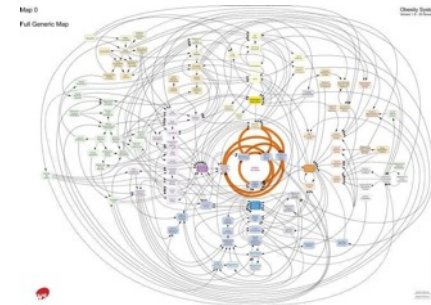
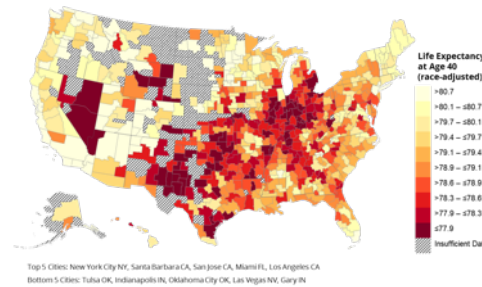


Different ways to structure of systems

Metaphors of systems



Maps of systems



Formal models of systems

Multilevel statistical models

Spatial models

Network models

Simulation models

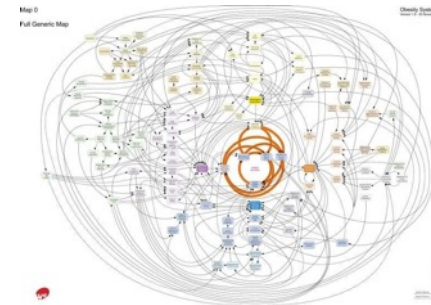
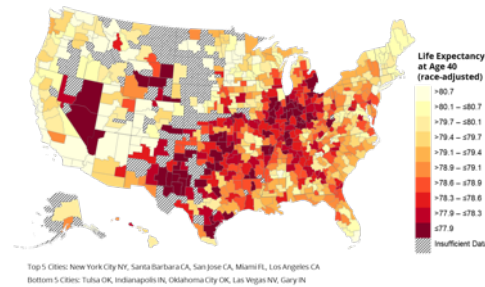
Analog, Discrete event, microsimulation, agent-based modeling, system dynamics

Different ways to structure of systems

Metaphors of systems



Maps of systems



Formal models of systems

Multilevel statistical models

Spatial models

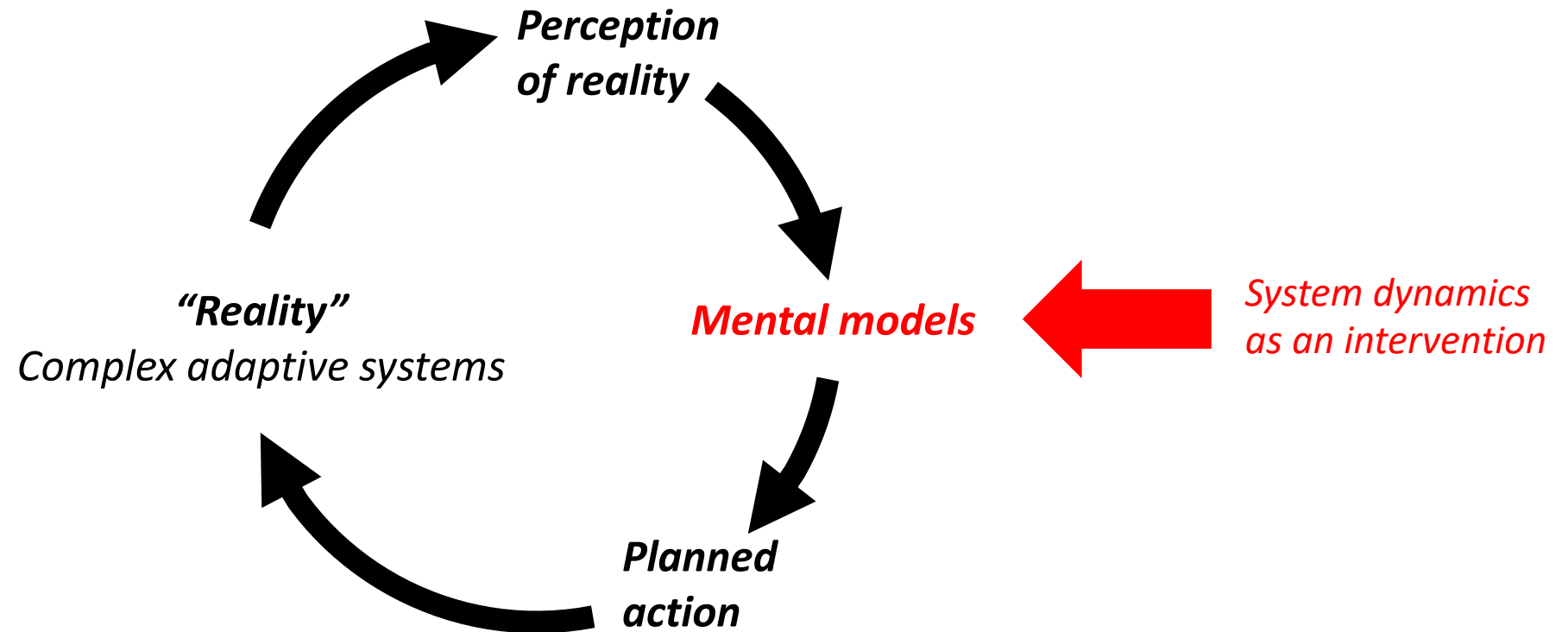
Network models

Simulation models

*Analog, Discrete event, microsimulation, agent-based modeling, **system dynamics***

System dynamics and the endogenous perspective

Focusing on improving the mental models in cycles of planned action



System Dynamics

System dynamics is the use of informal maps and formal models with computer simulation to uncover and understand endogenous sources of system behavior (Richardson, 2011)

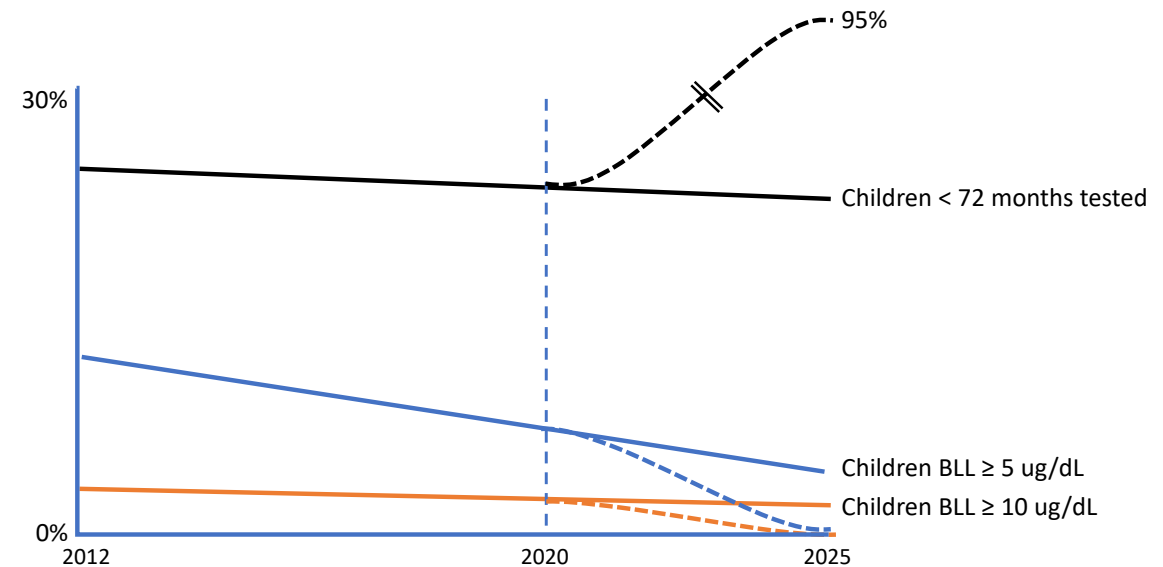
Foundations

- Endogenous perspective
 - Stock or level (state) variables representing accumulations
 - Flow or rate variables representing activity
 - Using computers to simulate more realistic mathematical models

System Dynamics

System dynamics is the use of informal maps and formal models with computer simulation to uncover and understand endogenous sources of *system behavior* (Richardson, 2011)

Problem definition or “reference mode” for lead exposures for Cuyahoga County

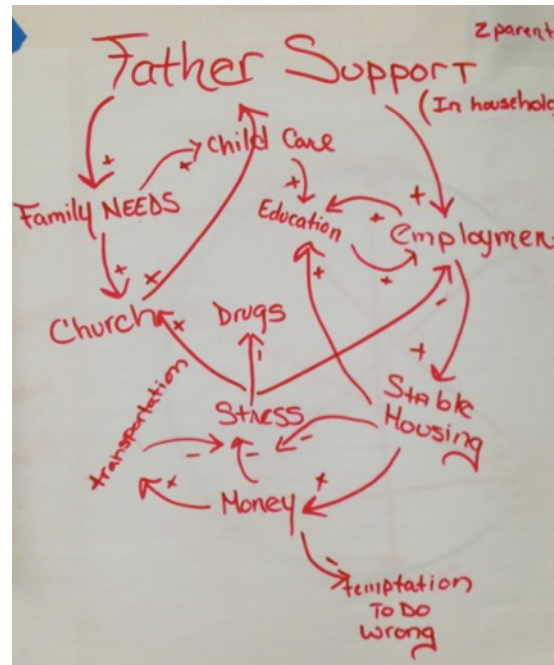


Based on data from <https://www.cdc.gov/nceh/lead/data/state/ohdata.htm> (retrieved February 22, 2021)

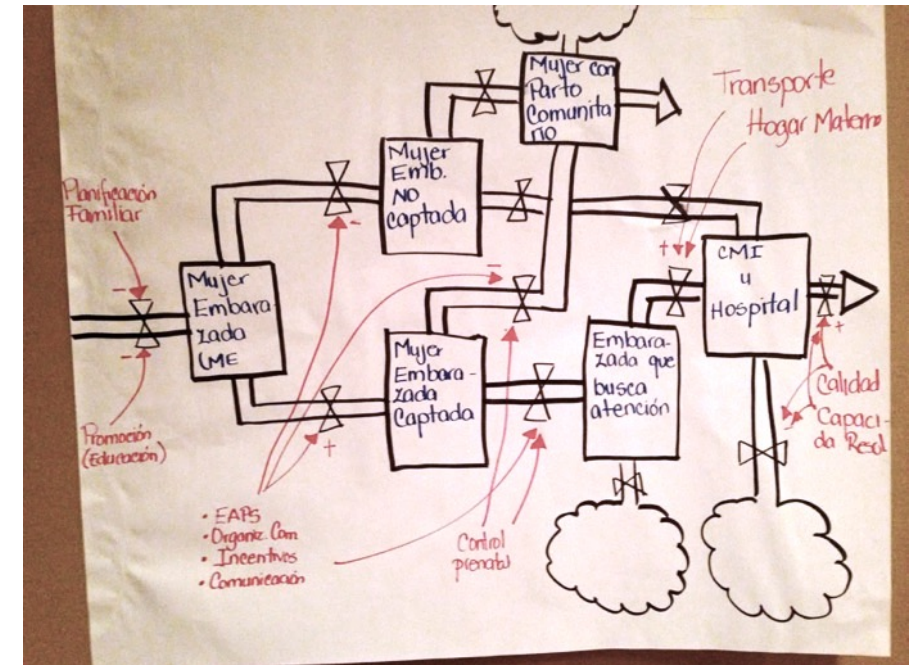
System Dynamics

System dynamics is the use of *informal maps* and formal models with computer simulation to uncover and understand endogenous sources of system behavior (Richardson, 2011)

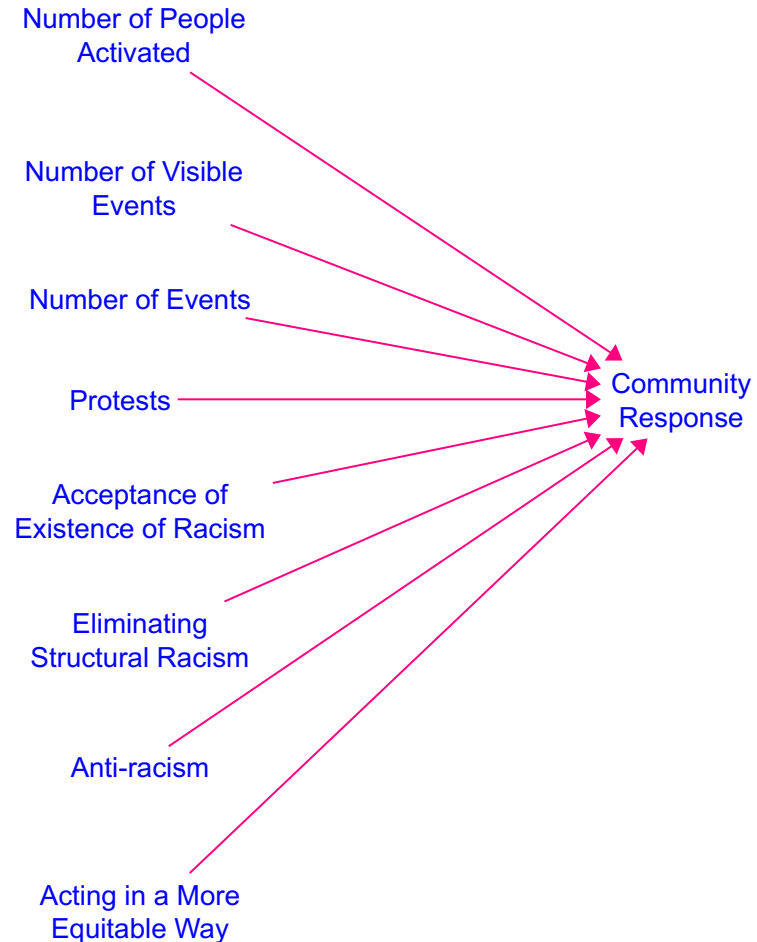
Causal Loop Diagram



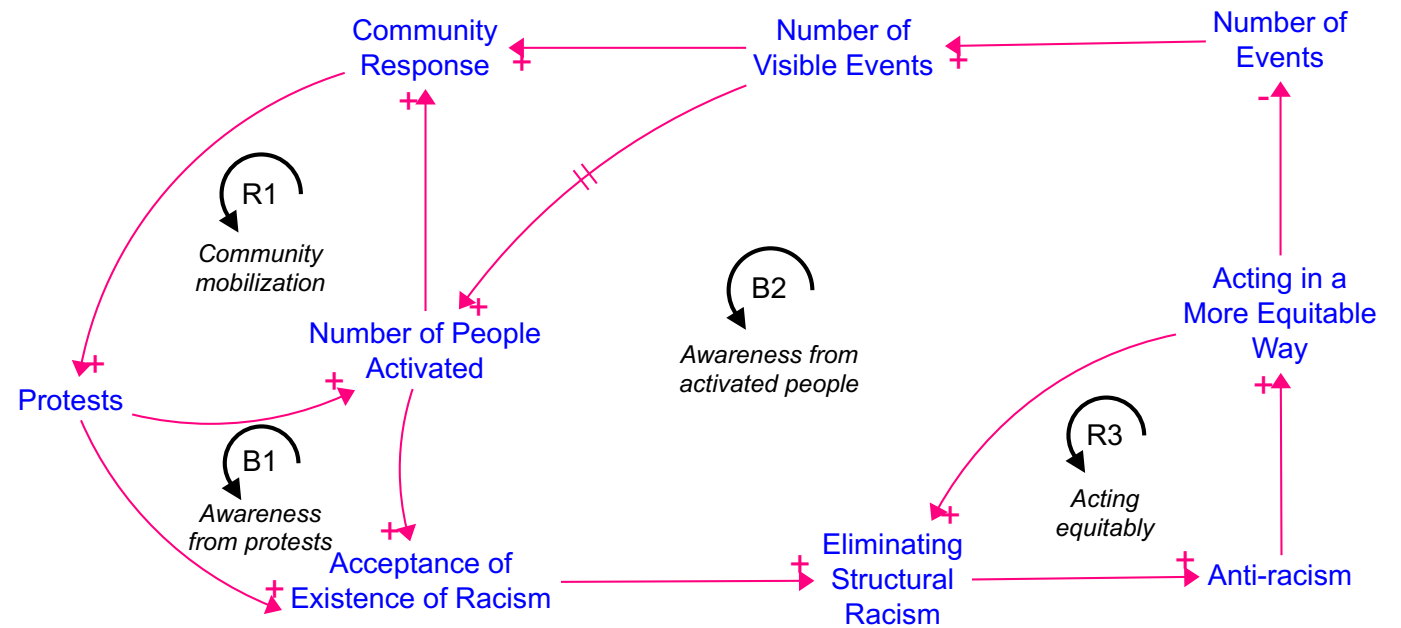
Stock and Flow Diagram



Endogenous sources of system behavior



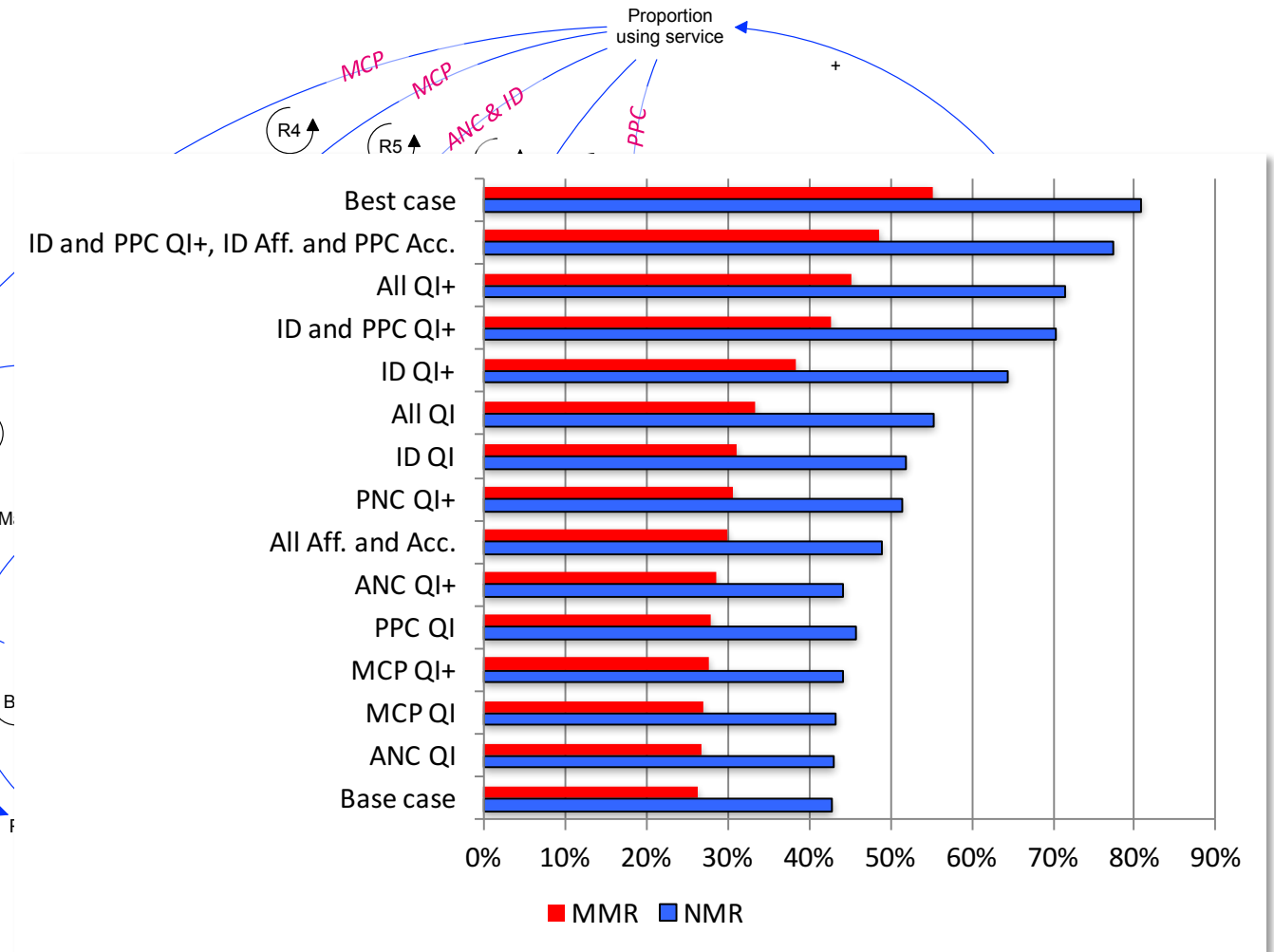
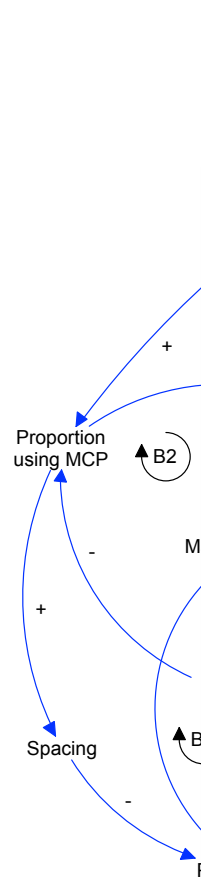
Linear cause-effect perspective



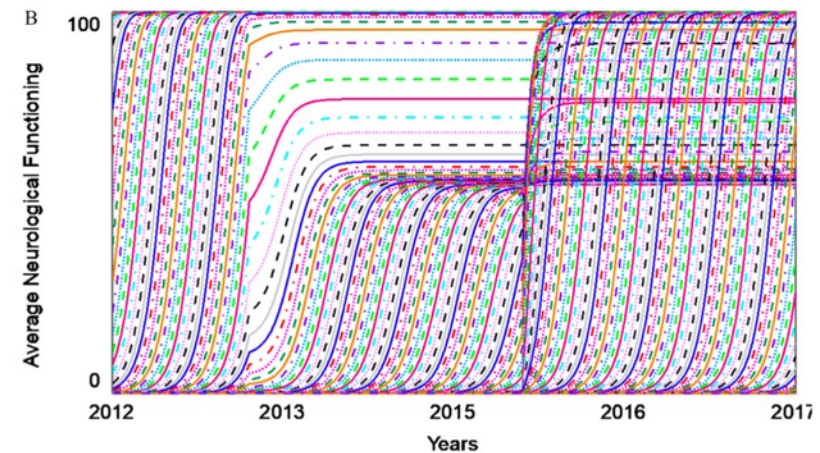
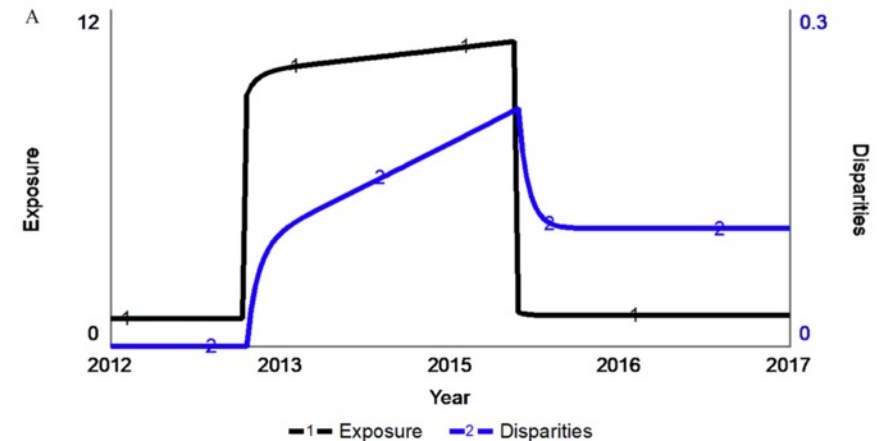
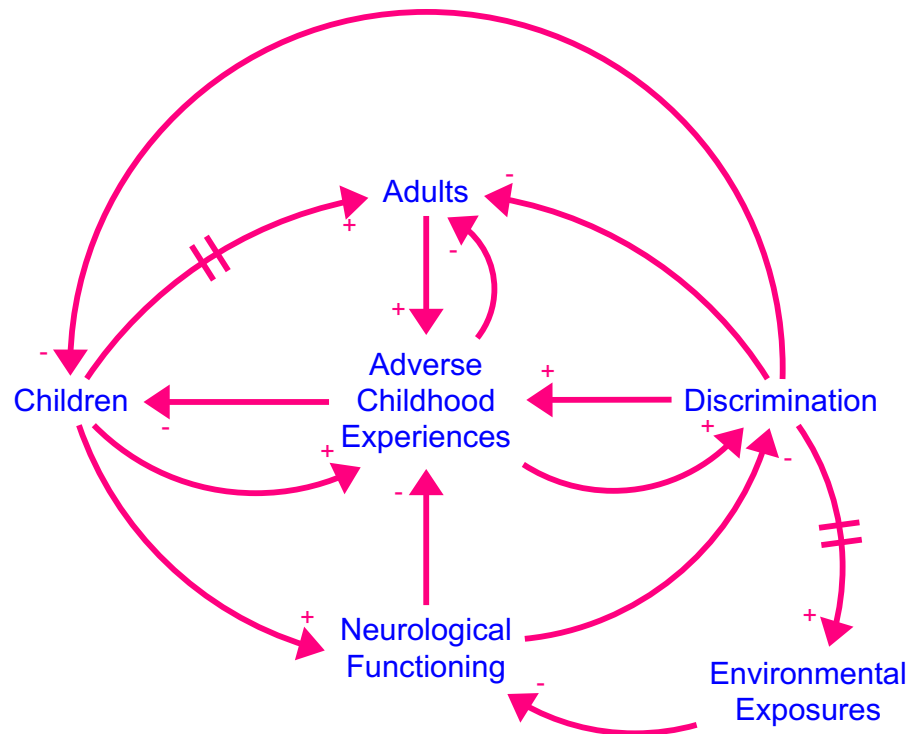
Endogenous or feedback perspective

Formal models with computer simulation

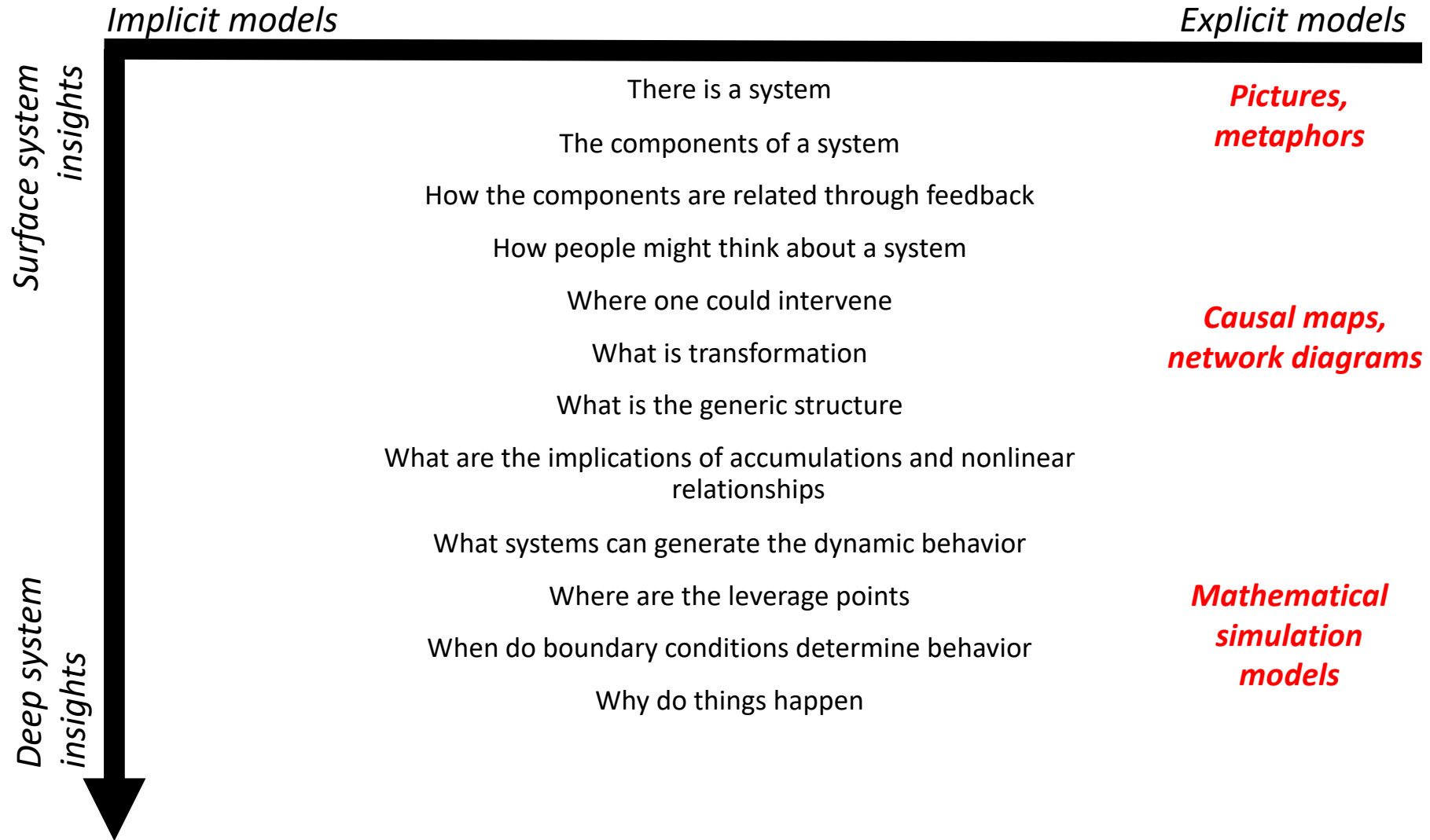
System dynamics is the use of informal maps and *formal models with computer simulation* to uncover and understand endogenous sources of system behavior (Richardson, 2011)



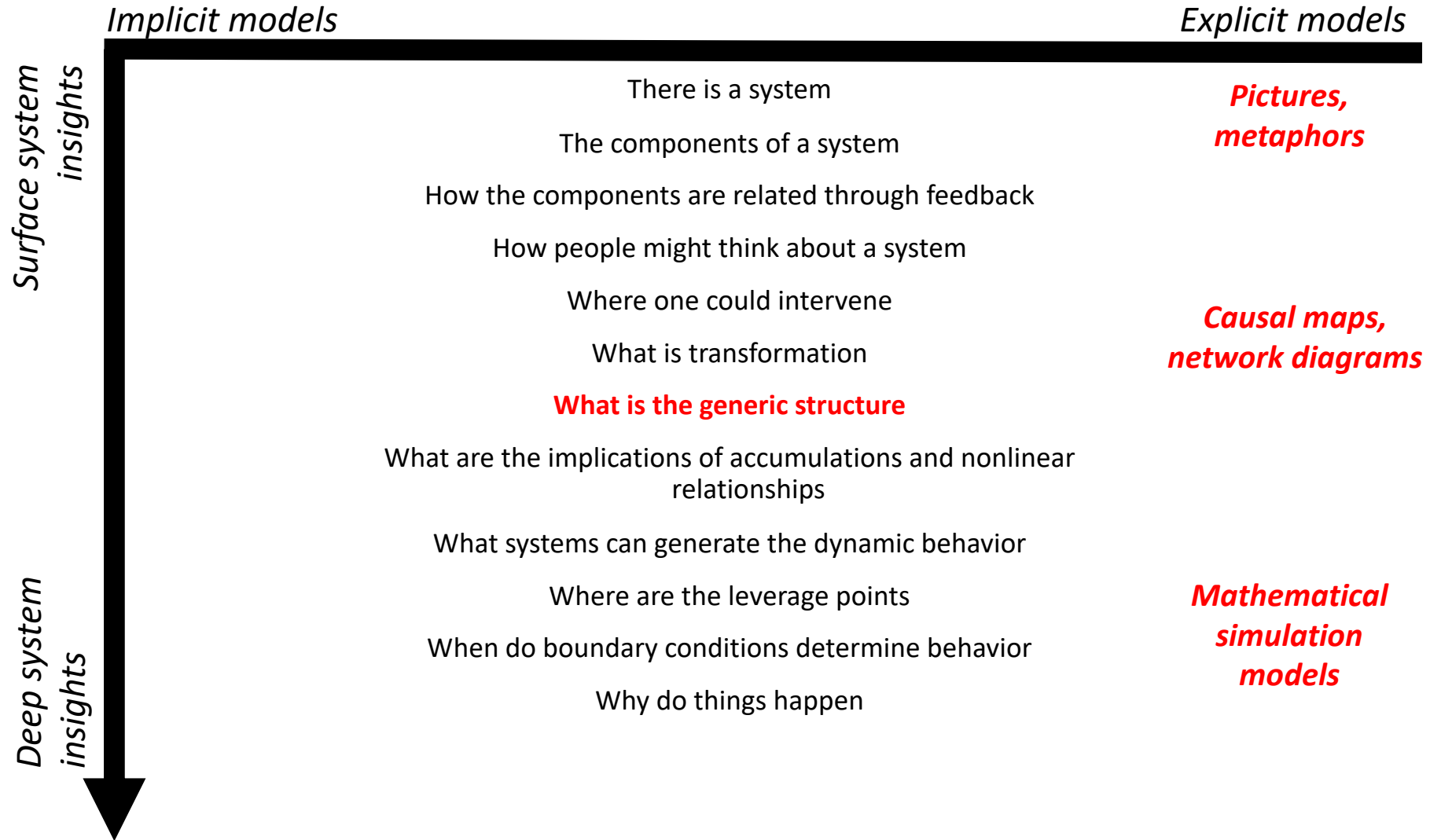
Formal simulation model of discrimination, cumulative risk from environmental exposures, and disparities in children's cognitive development



Levels of system insight

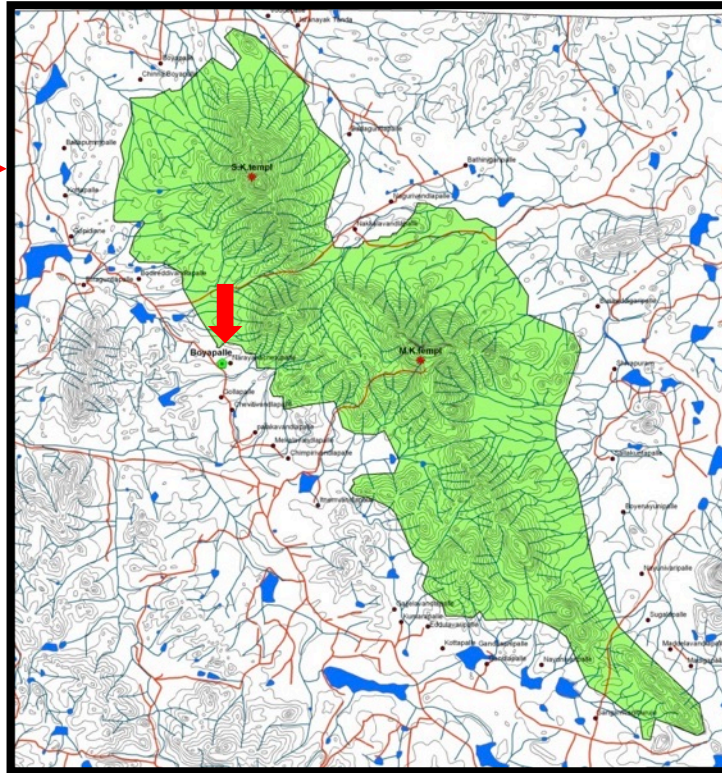


Levels of system insight



Community Based System Dynamics

Diversity of local contexts



In collaboration with Foundation for Ecological Security, India and Gautam Yadama (Boston College)

Community Based System Dynamics (CBSD)

CBSD is an approach to Group Model Building for engaging communities in system dynamics that places the emphasis on developing a common language for understanding the endogenous sources of system behavior.

Scriptapedia (<https://en.wikibooks.org/wiki/Scriptapedia>)

Systems Research and Behavioral Science
Syst. Res. 29, 179–193 (2012)
Published online in Wiley Online Library
(wileyonlinelibrary.com) DOI: 10.1002/sres.2105

■ Research Paper

Group Model-Building ‘Scripts’ as a Collaborative Planning Tool

Peter S. Hovmand^{1*}, David F. Andersen², Etiënne Rouwette³, George P. Richardson², Krista Rux¹ and Annaliese Calhoun¹

¹Washington University in St. Louis, Washington, MO, USA

²University at Albany, State University of New York, USA

³Radboud University Nijmegen, Nijmegen, The Netherlands

Group model building (GMB) is a participatory method for involving stakeholders in the process of developing system dynamics models. GMB has historically consisted of undocumented structured small-group exercises. This paper describes an effort to document GMB scripts called Scriptapedia, and how documented GMB scripts can be used to design more effective GMB sessions that address cultural and ideological barriers to collaboration. A case study of a project to develop a coordinated community response to domestic violence is used to illustrate the use of scripts for planning collaboration. The paper concludes with a discussion of potential limitations of scripts and implications for future research. Copyright © 2012 John Wiley & Sons, Ltd.

Keywords group model building; scripts; participatory system modelling; system dynamics

INTRODUCTION

Developing effective collaborations often entails identifying and aligning the incentives specific to a given problem (Barrett, 2007). This can be especially challenging in dynamically complex systems where the incentives evolve over time. People typically invoke a set of mental models (e.g. Johnson-Laird, 1983; Doyle and Ford, 1998) to solve problems that consistently underestimate the effects of delays, accumulations, nonlinear

relationships and the interaction of feedback mechanisms (Dörner, 1997; Sterman, 2000). Formal models¹ help stakeholders improve their mental models by seeing and simulating the behavior of a system better. This allows stakeholders to develop collaborations by gaining system insights into a problem through the development and analysis of a common model.²

There are a variety of approaches for developing and simulating formal models of complex systems (for an overview, see Pidd, 1998; Gilbert and

¹ Examples of formal models that allow stakeholders to see and simulate a system include discrete event simulation models, agent-based models and system dynamics models.

² A model is ‘common’ in the sense that it is objectively and independently available to all stakeholders. This does not imply that all stakeholders endorse a common model.

*Correspondence to: Peter S. Hovmand, Social System Design Lab, George Warren Brown School of Social Work, Washington University in St. Louis, Box 1009, 700 Rosedale Ave., St. Louis, MO 63112, USA. E-mail: phovmand@wustl.edu

Launch Meeting - Zoom x Scriptapedia - Wikibooks, open x +

en.wikibooks.org/wiki/Scriptapedia

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Scriptapedia

The latest reviewed version was checked on 27 May 2020. There are [template/file changes](#) awaiting review.

Scriptapedia is an introduction to group model building that uses structured small group exercises called scripts. *Scriptapedia* is intended to be a freely distributed book and easily edited to support the creation of new scripts, discussion of what works and what doesn't, and internationalization of group model building practice.

- [Acknowledgements](#)
- [Preface](#)
- [Creating and contributing a script to *Scriptapedia*](#)
- [Versions \(different languages\)](#)

Introduction to System Dynamics and related concepts

- [Defining System Dynamics and related concepts](#)
- [ScriptsMap and Design Logic](#)
- [Group Facilitation](#)
- [Roles in Group Model Building](#)
- [Glossary of terms](#)

Scripts

Offline Scripts

Main Page
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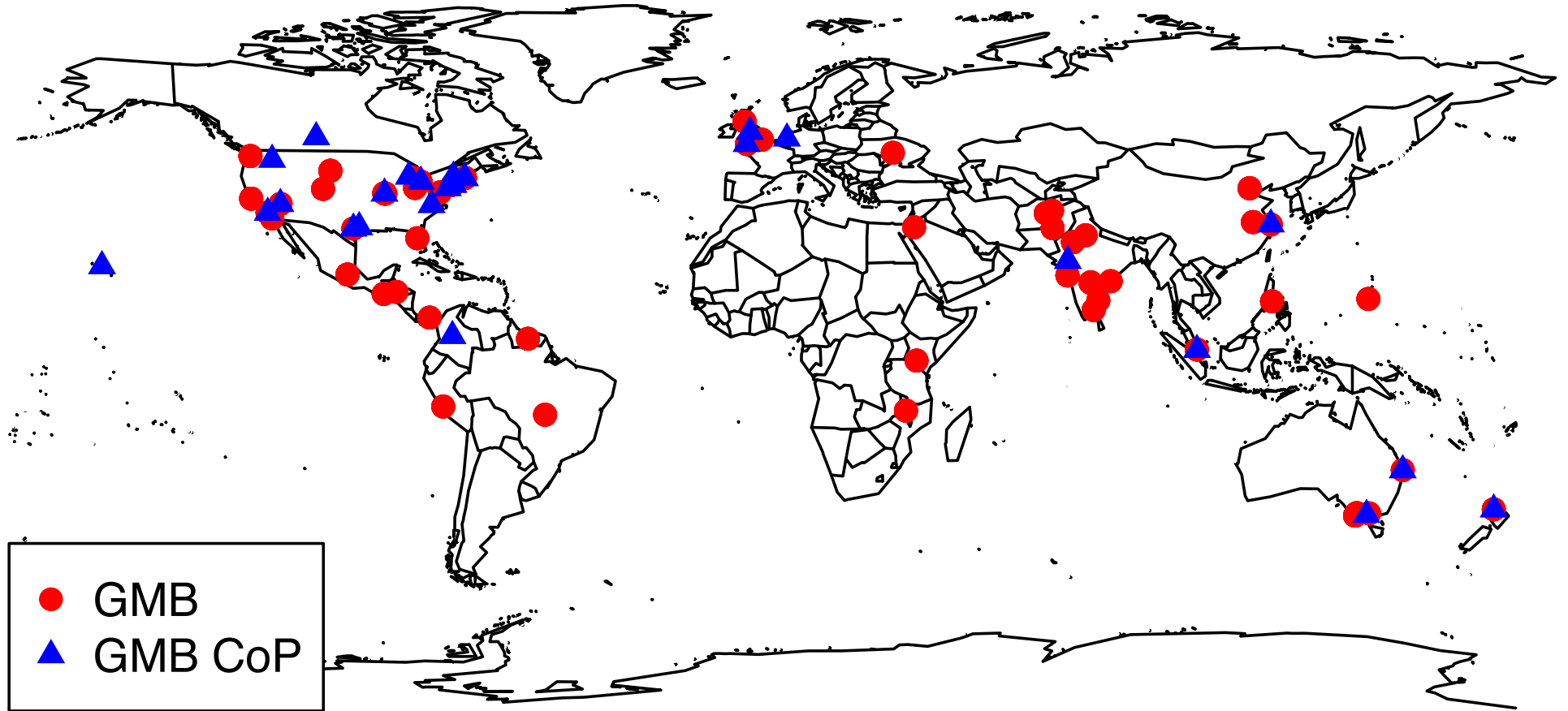
Community
Reading room forum
Community portal
Bulletin Board
Help out!
Policies and guidelines
Contact us

Tools
What links here
Related changes
Upload file
Special pages
Permanent link
Page information
Cite this page
Wikidata item

Spread of GMB/CBSD and communities of practice

Topics:

- Addiction and recovery
- Climate change
- Domestic violence
- Emotional support
- Energy insecurity
- Environmental health
- Family planning
- Food security
- Foster care
- Gun violence
- Health access
- Housing
- Inclusive education
- Maternal mortality
- Mental health
- Neonatal mortality
- Obesity
- Overdose deaths
- Sexual assault
- Smoking
- Stigma
- Suicidal ideation
- Undernutrition



Insights on generic structures

Similar underlying generic structures across contexts (mental health)

Trani et al. *Conflict and Health* (2016) 10:25
DOI 10.1186/s13031-016-0089-2

Conflict and Health

RESEARCH

Open Access



Community based system dynamic as an approach for understanding and acting on messy problems: a case study for global mental health intervention in Afghanistan

Jean-Francois Trani^{1*}, Ellis Ballard¹, Parul Bakhshi² and Peter Hovmand¹

Abstract

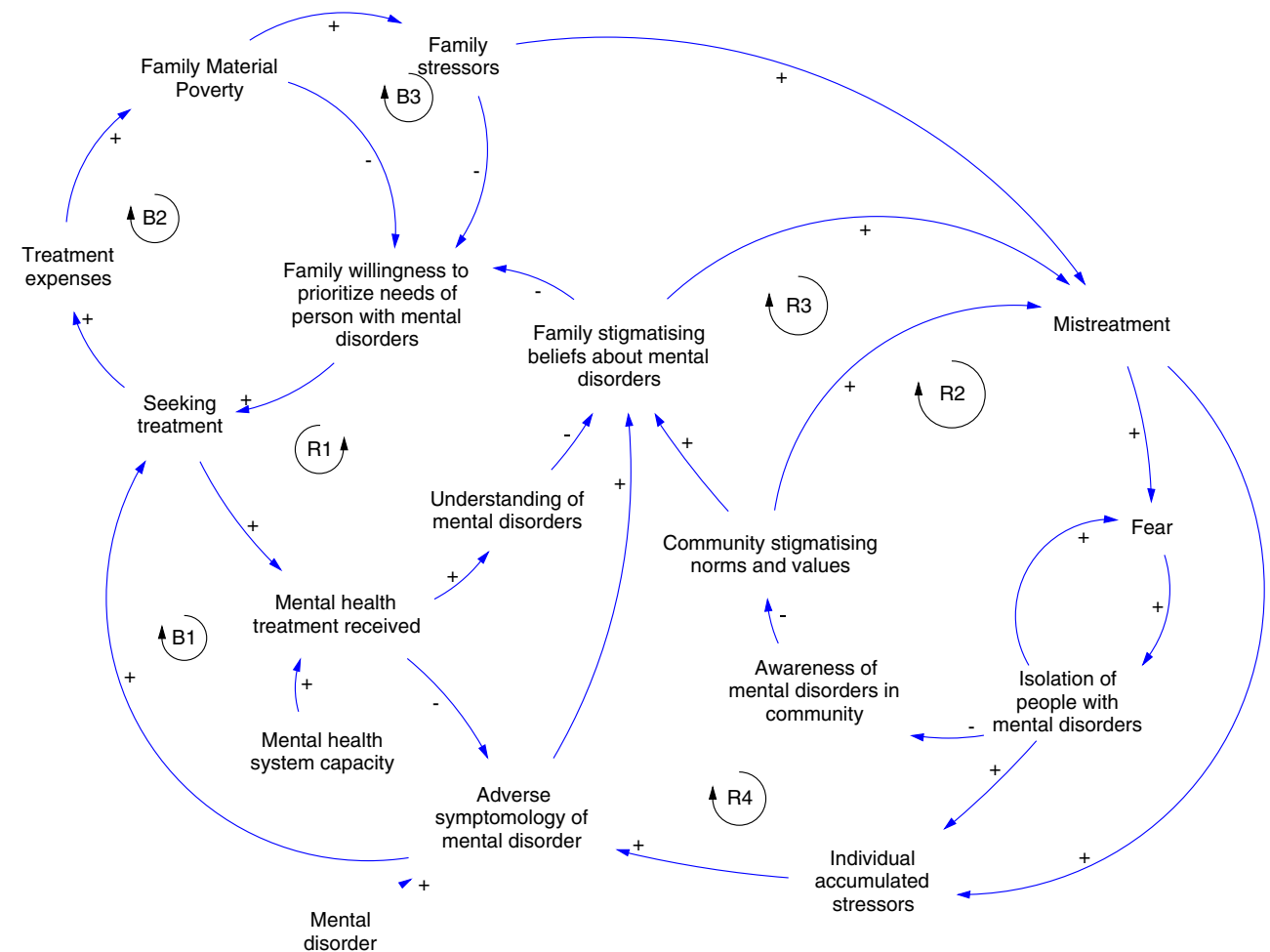
Background: Afghanistan lacks suitable specialized mental healthcare services despite high prevalence of severe mental health disorders which are aggravated by the conflict and numerous daily stressors. Recent studies have shown that Afghans with mental illness are not only deprived of care but are vulnerable in many other ways. Innovative participatory approaches to the design of mental healthcare policies and programs are needed in such challenging context.

Methods: We employed community based system dynamics to examine interactions between multiple factors and actors to examine the problem of persistently low service utilization for people with mental illness. Group model building sessions, designed based on a series of scripts and led by three facilitators, took place with NGO staff members in Mazar-I-Sharif in July 2014 and in Kabul in February 2015.

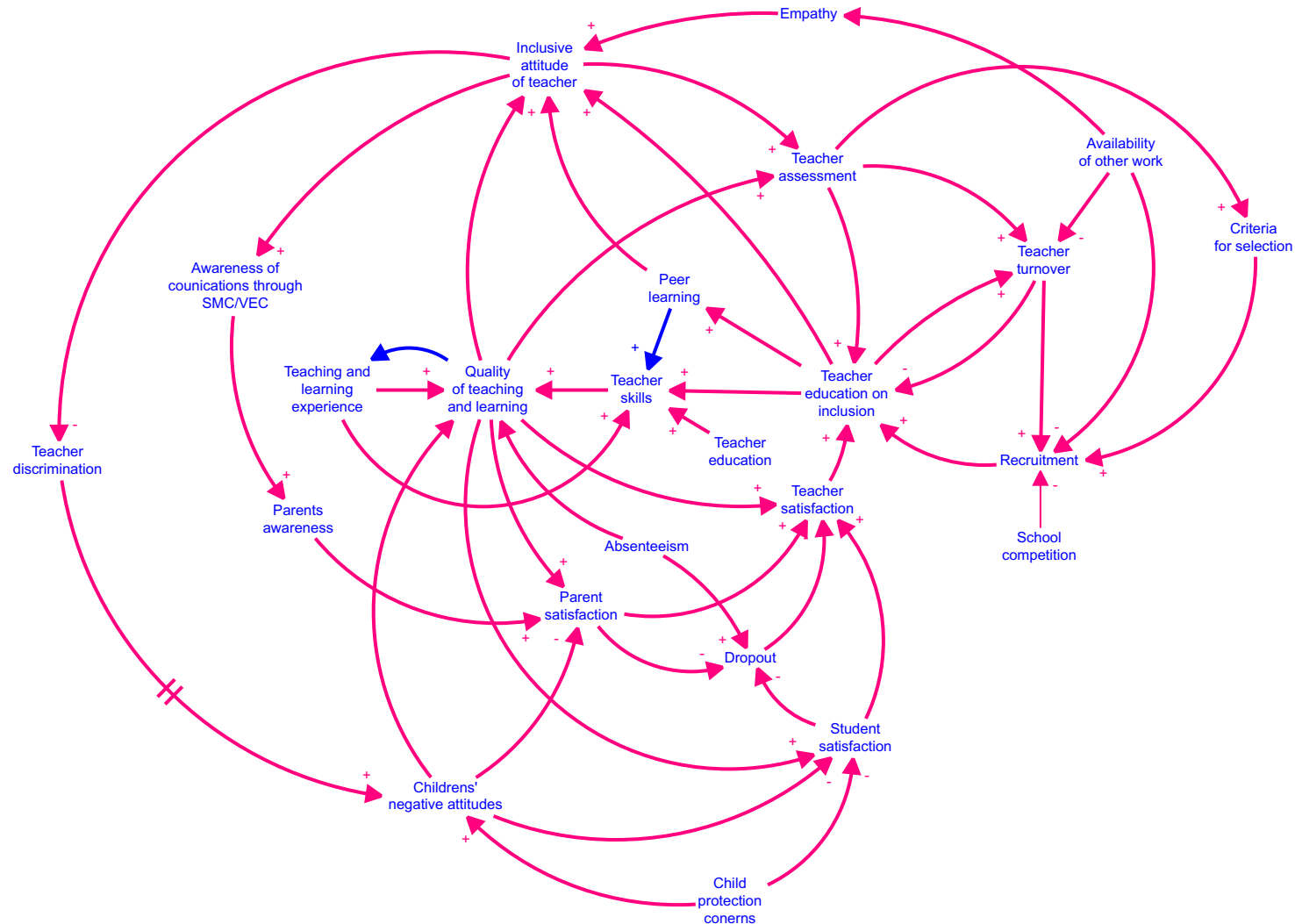
Results: We identified major feedback loops that constitute a hypothesis of how system components interact to generate a persistently low rate of service utilization by people with mental illness. In particular, we found that the interaction of the combined burdens of poverty and cost of treatment interact with cultural and social stigmatizing beliefs, in the context of limited clinical or other treatment support, to perpetuate low access to care for people with mental disorders. These findings indicate that the introduction of mental healthcare services alone will not be sufficient to meaningfully improve the condition of individuals with mental illness if community stigma and poverty are not addressed concurrently.

Conclusions: Our model highlights important factors that prevent persons with mental illness from accessing services. Our study demonstrates that group model building methods using community based system dynamics can provide an effective tool to elicit a common vision on a complex problem and identify shared potential strategies for intervention in a development and global health context. Its strength and originality is the leadership role played by the actors embedded within the system in describing the complex problem and suggesting interventions.

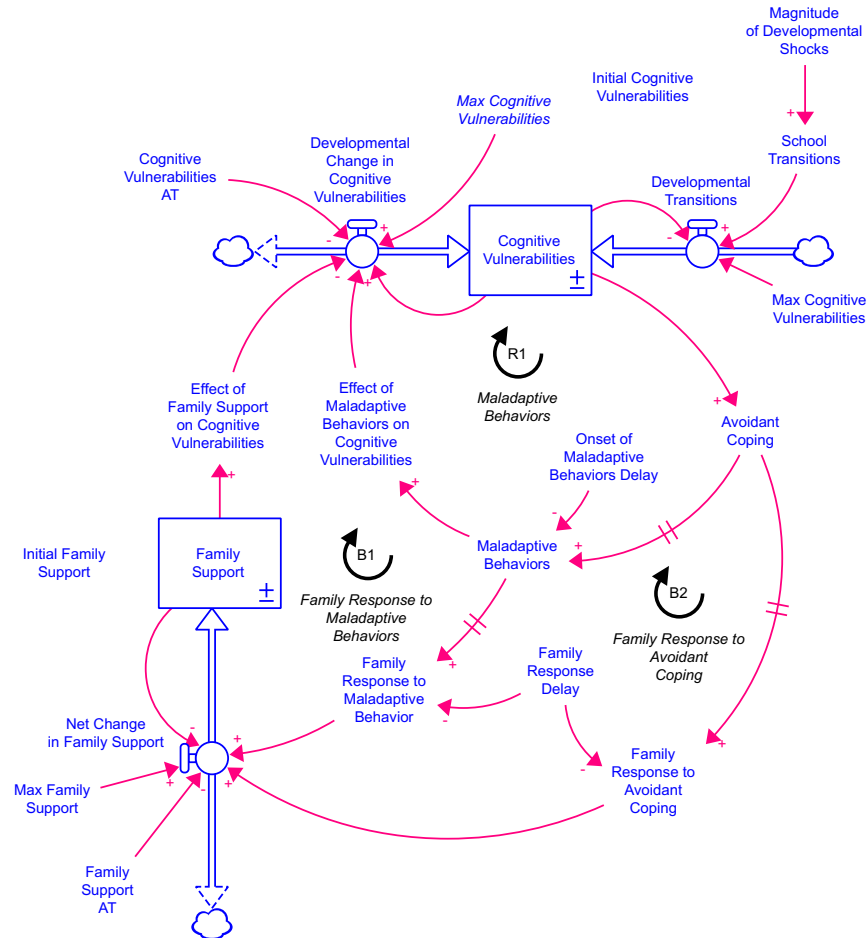
Keywords: Afghanistan, Causal loop diagram, Community based system dynamics, Complex problems, Development intervention, Mental health



Similar underlying generic structures across contexts (inclusive education)

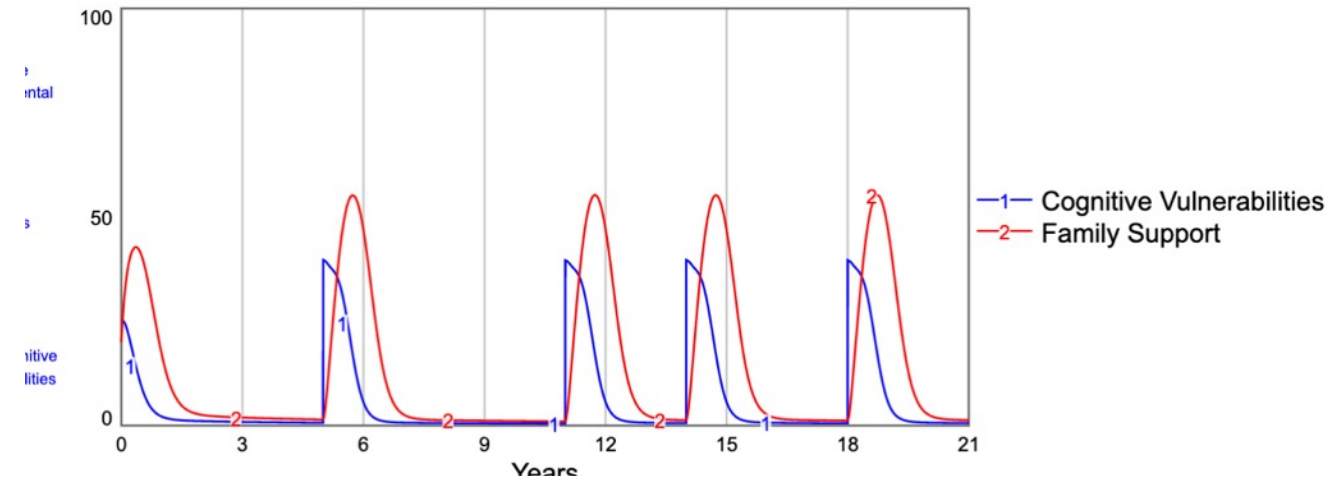
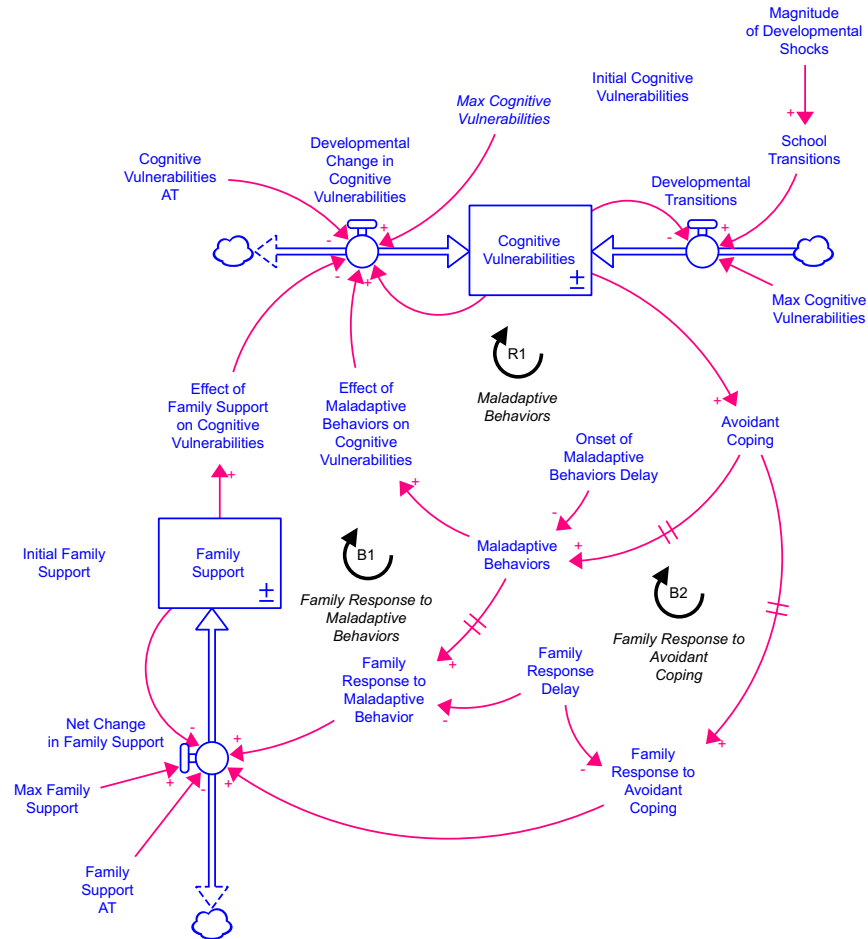


Developing novel hypotheses to identify underlying systems



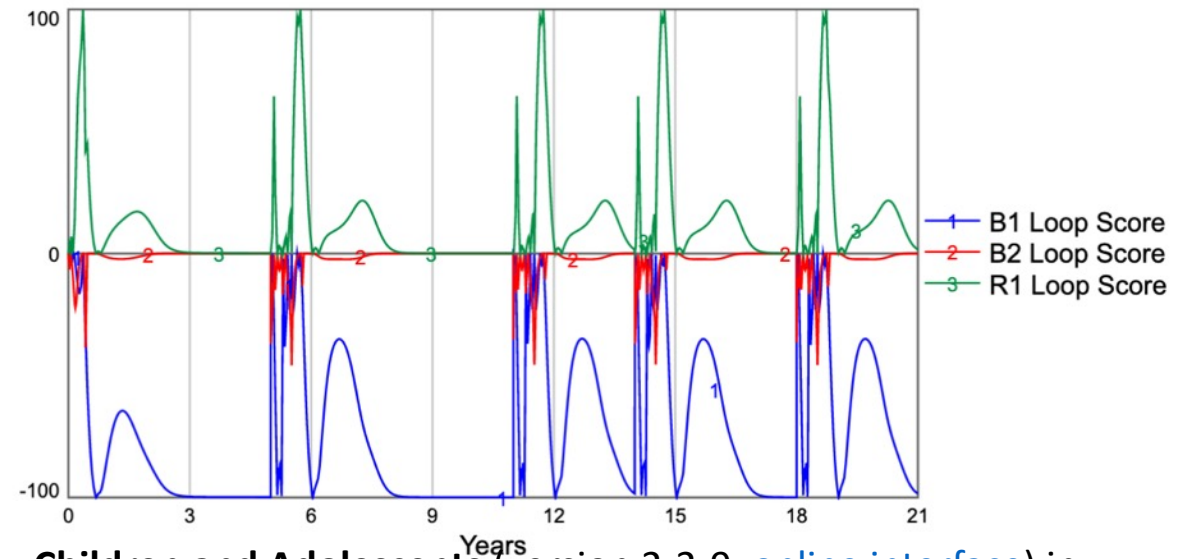
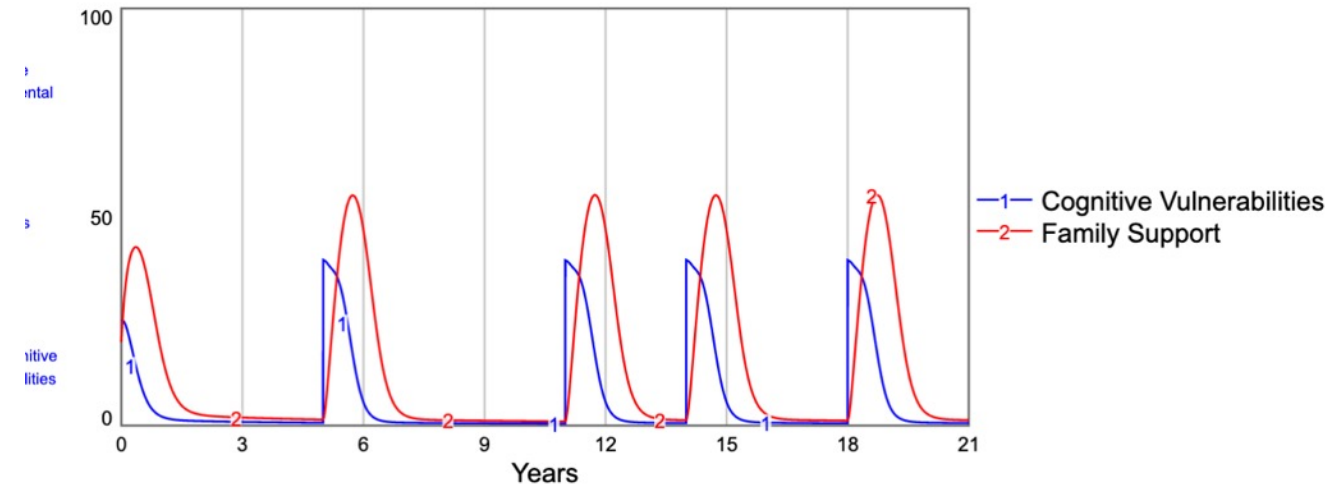
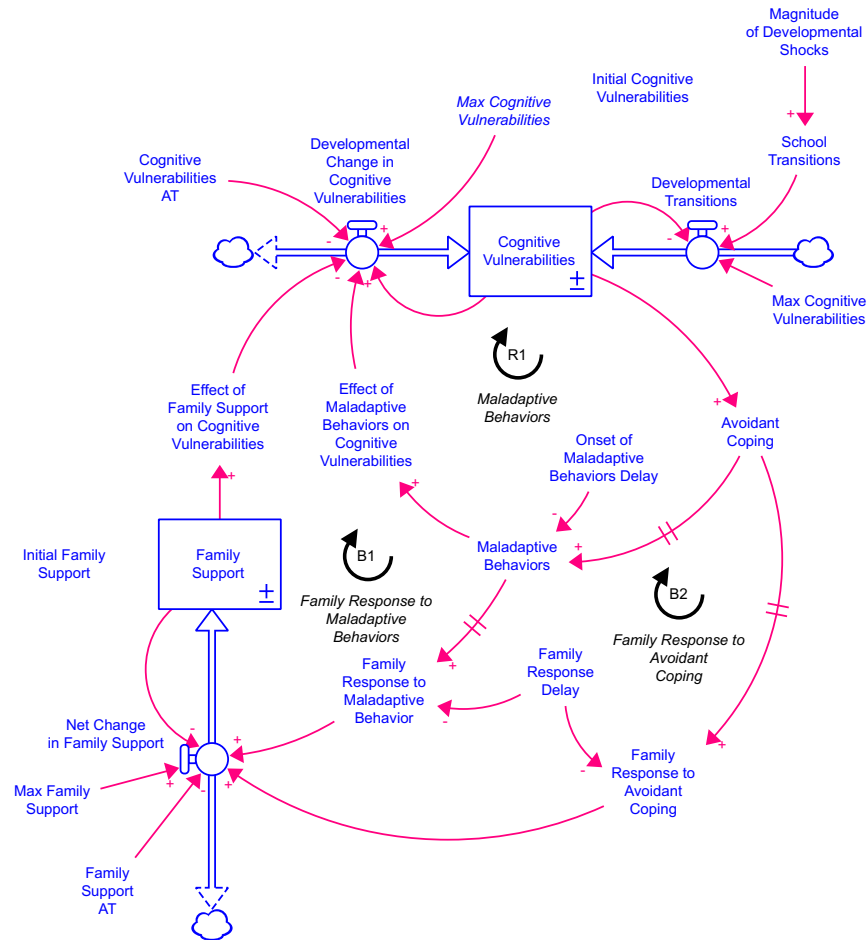
Dynamics of Cognitive Vulnerabilities and Family Support Among Latinx Children and Adolescents (version 2-2-9, [online interface](#)) in collaboration with Esther Calzada, Lauren Gulbas, Su Yeon Kim, Saras Chung, Jill Kuhlberg, Carolina Hausmann-Stabile and Luis H. Zayas

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Opportunities for research
and action

Initial core modeling team for the Cross-Sector Innovations Initiative (CSII) project



Greg Brown,
PolicyBridge



Delores Collins, A Vision of
Change



Robin Gotler, Case
Western Reserve
University



Andrea Lyons, United
Way



Angela Newman-White,
Cuyahoga County Board
of Health



Kurt Stange, Case
Western Reserve
University



Martha Halko, Cuyahoga
County Board of Health



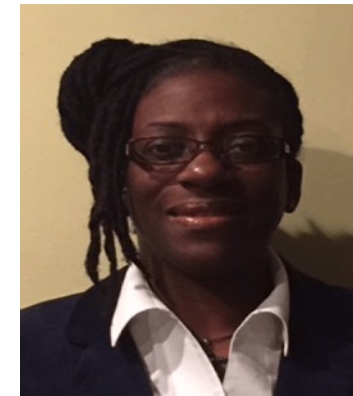
Patricia Terstenyak,
Center for Health
Affairs



Heidi Gullett, Case
Western Reserve
University

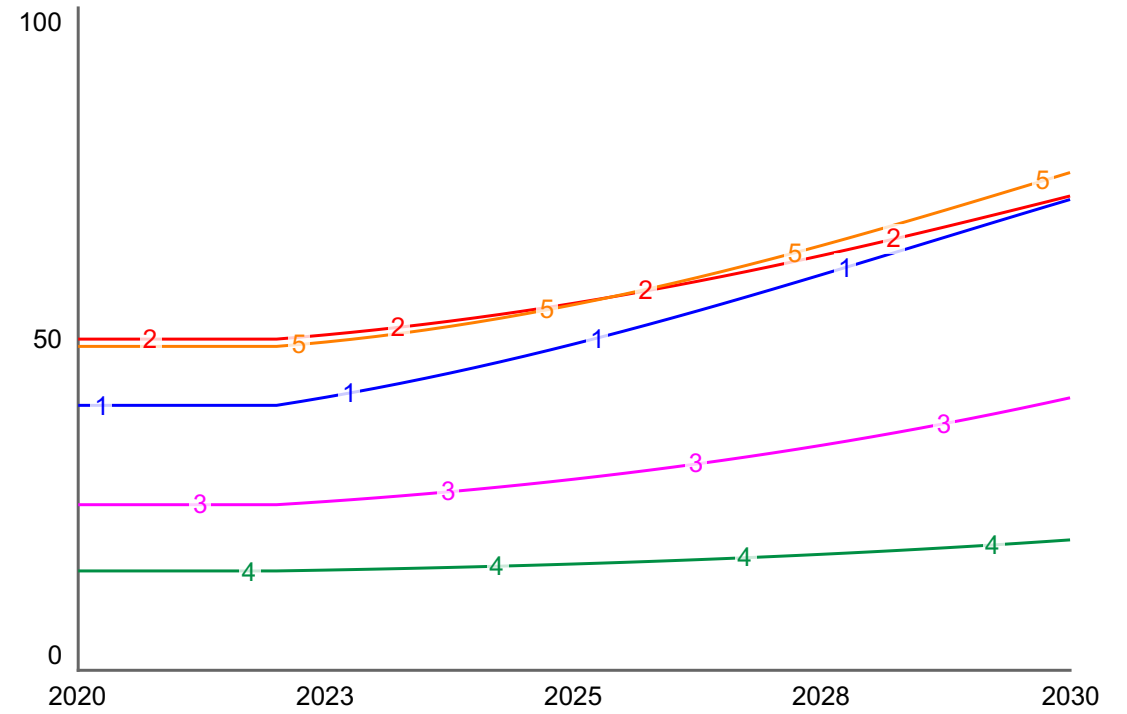
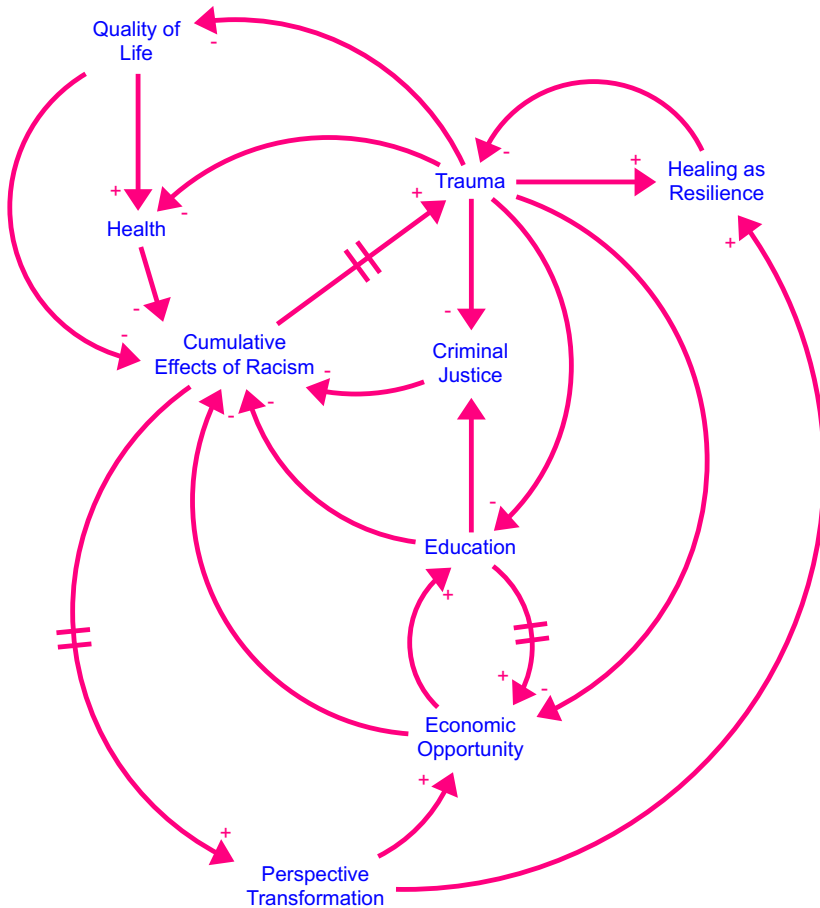


Peter Hovmand,
Case Western
Reserve University



Nichelle Shaw,
Cuyahoga County Board
of Health

Systems Change for **Racial Equity** (SCORE) Model Prototype (August 9, 2021, [online interface](#))



- 1— Quality of Life.Quality of Life
- 2— Health.Health
- 3— Criminal Justice.Criminal Justice
- 4— Education.Educational Attainment
- 5— Economic Opportunity.Economic Opportunity

Fogarty International Center **Implementation Science** Network (ISN) on clean cooking implementation

Rosenthal, J., Arku, R. E., Baumgartner, J., Brown, J., Clasen, T., Eisenberg, J. N. S., . . . Yadama, G. N. (2020). Systems Science Approaches for Global Environmental Health Research: Enhancing Intervention Design and Implementation for Household Air Pollution (HAP) and Water, Sanitation, and Hygiene (WASH) Programs. *Environmental Health Perspectives*, 128(10), 105001. doi:doi:10.1289/EHP7010

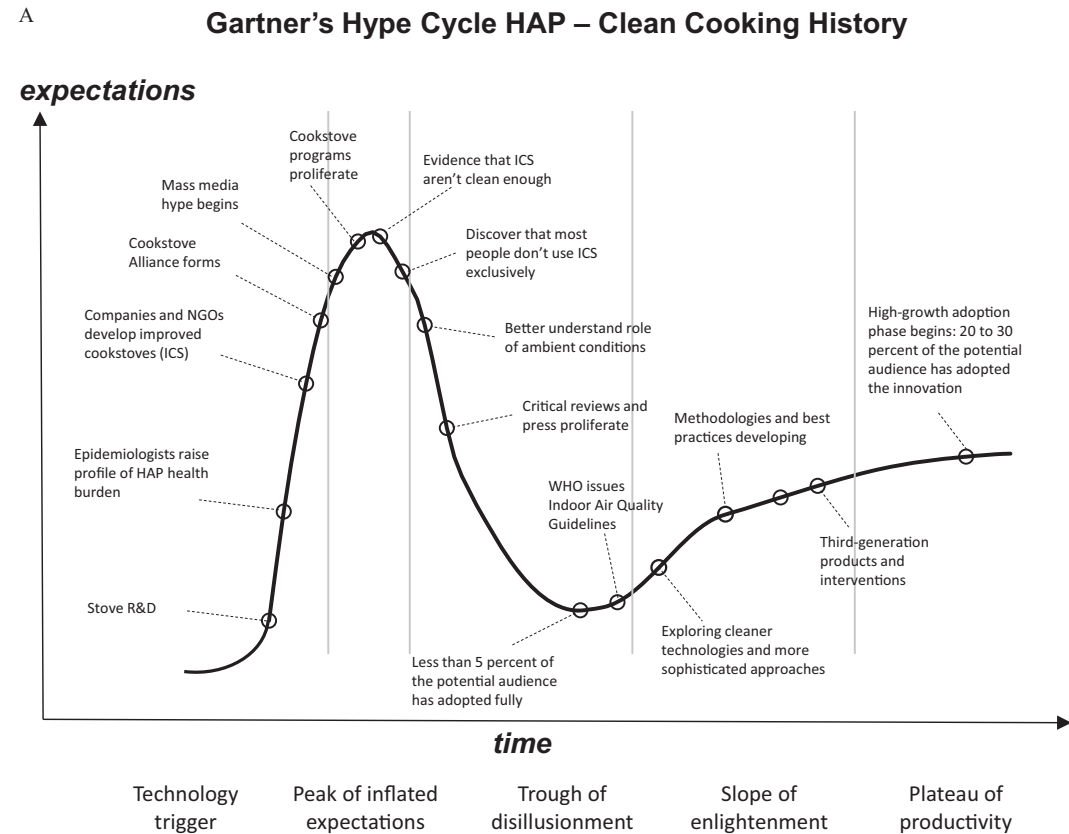
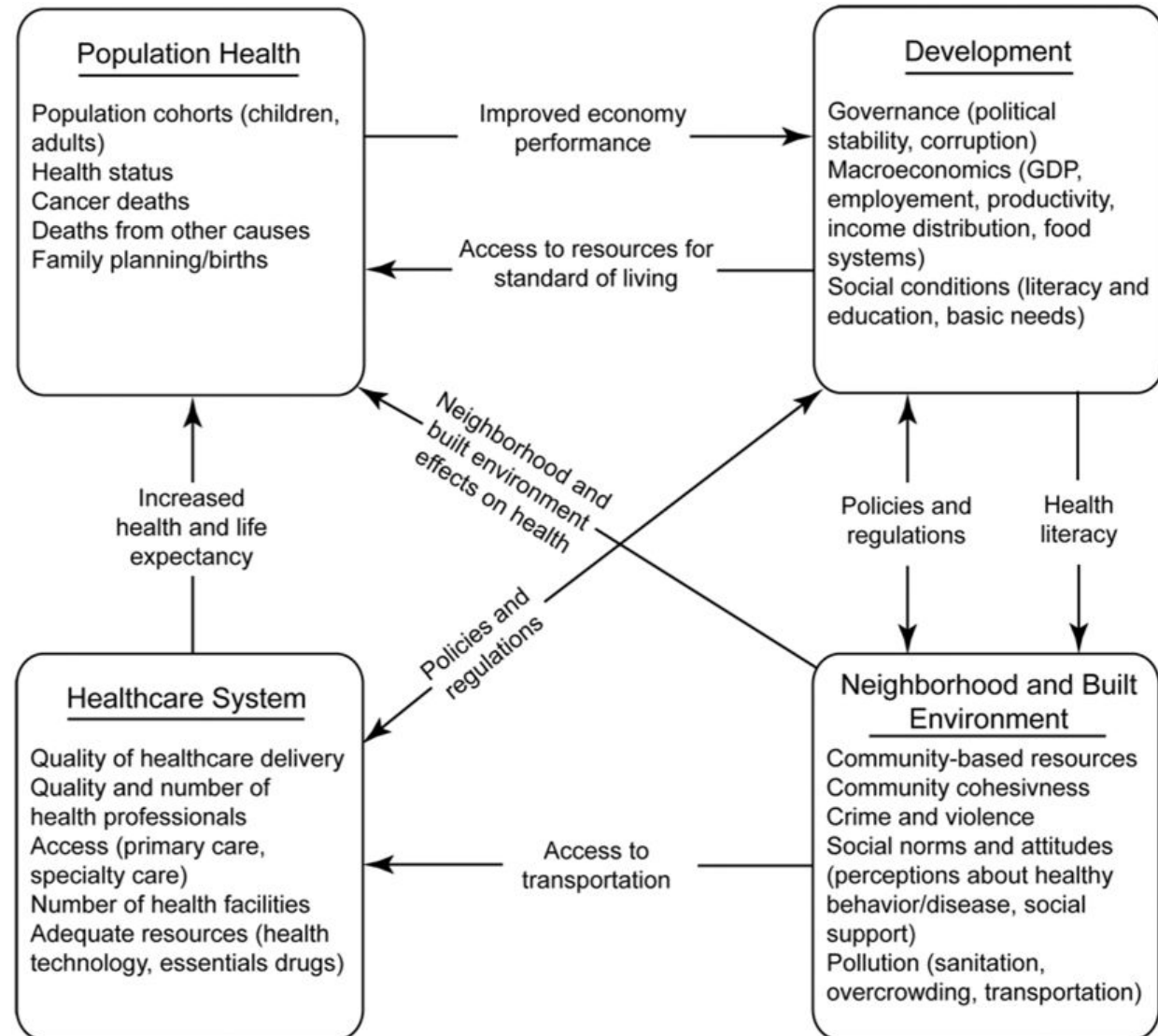


Figure 1. (A) Household air pollution (HAP)—clean cookstove history mapped onto Gartner's Hype Cycle (adapted from Fenn and Raskino 2008). (B) Water, sanitation, and hygiene (WASH)—point-of-use water treatment history mapped onto Gartner's Hype Cycle (adapted from Fenn and Raskino 2008). Note: HWTS, household water treatment and safe storage; NGO, nongovernmental organization; R&D, research and development; WHO, World Health Organization.

NCI: Global cancer disparities

Williams, F., Zoellner, N., & Hovmand, P. S. (2016). Understanding global cancer disparities: The role of social determinants from a system dynamics perspective. *Transdisciplinary Journal of Engineering and Science*, 6, 11-23.





Thank you!!
Questions?

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