

EXECUTIVE COMMITTEE MEETING
BOARD OF TRUSTEES
THE METROHEALTH SYSTEM
August 26, 2020

Committee Members Present: Ms. Whiting (in person), Mr. Monnolly (in person),
Dr. Silvers (via telephone)

Other Trustees: Ms. Dee, Mr., Hurwitz, Mr. Moreno (via telephone), Mr. Moss
(All Trustees listed above participated in person unless noted.)

Staff Present: Dr. Boutros, Dr. Boulanger, Mr. Phillips, Ms. Platten,
Mr. Richmond, Mr. Stern, Dr. Chehade

Ms. Whiting called the meeting to order at 4:10 p.m.

The minutes for the meeting of June 24, 2020, were approved as submitted.

Ms. Whiting called upon Dr. Boulanger and Mr. Stern to provide a summary of the 2020 Hospital Market Share Report for 2020, for year to date through July.

Dr. Boulanger noted that market volumes have not fully recovered from the impact of COVID as of July 2020 YTD. Volumes for all services (except Newborns) were hit the hardest in April. Since then, the Market has made progress towards recovery, but so far no service has achieved 2019 volume levels. All systems have ended July YTD with decreased volume from the previous year; however, some individual hospitals have experienced a slight increase in various services. The months of April through July saw MetroHealth outperform the Market's COVID driven volume declines in four of the six services. MetroHealth began to see the impact of COVID on volumes in March but started to outperform the Market in some cases as early as April. MetroHealth outperformed the Market in Discharges, ED Visits, IP Surgery, and OP Surgery from April through July.

- Market trends for Discharges. The Market for all Cleveland-based hospitals for discharges July year to date were reviewed with detail provided on a monthly basis. It was noted that MetroHealth underperformed the Market for the first quarter but outperformed or matched the Market each month from April through July.
- Market trends for Inpatient Surgery were then reviewed. The Market's largest declines came in April and May, but June saw all systems bounce back but only MetroHealth continued the growth into July. Year to date MetroHealth outperformed the Market, largely based upon strong performances in the months of June and July.
- Market trends for Outpatient Surgery were then reviewed. It was noted that MetroHealth outperformed the Market in five of seven months in 2020 ending year to date outperforming the Market and leading all systems.

- ED visits. ED visits in the Market began to decline rapidly in March with the lowest point reached in April and the Market still is not fully recovered through July. MetroHealth has fluctuated compared to the Market through the first seven months but ended July year to date outperforming the Market slightly.

Ms. Whiting indicated that all matters to be considered at this meeting involved discussions of Trade Secrets, personnel matters and matters required to be kept confidential by law. Upon unanimous roll call vote, the Committee went into Executive Session to discuss such matters.

Following Executive Session, the meeting reconvened in open session and the meeting was adjourned at approximately 5:50 p.m.

Respectfully submitted,

Ms. Vanessa L. Whiting
Chair