BOARD OF TRUSTEESThe MetroHealth System

Date: December 20, 2017

Time: 4 p.m.

Place: The MetroHealth System Board Room

Present: Ms. Anderson, Ms. Dee, Mr. Hurwitz, Mr. McDonald, Mr. Monnolly, Dr. Silvers,

Ms. Whiting, former Board Members Mr. Gaskill and Mr. Spain

Staff: Dr. Boutros, Ms. Arundel, Dr. Boulanger, Ms. Brown, Dr. Connors, Mr. Jones,

Dr. Kasprzak, Ms. Kline, Mr. Lewis, Mr. Phillips, Ms. Platten, Mr. Richmond, Mr. Stern,

Ms. Wahl

MINUTES OF MEETING

The meeting was called to order by Mr. McDonald at 4:00 p.m.

(The minutes are written in a format conforming to the printed meeting agenda for the convenience of correlation, recognizing that some of the items were discussed out of sequence.)

1. Minutes

The Board approved the Minutes of the Special Meeting of October 13, 2017, and the Regular Meeting of October 25, 2017. RESOLUTION 19142.

2. Welcome of New Trustees: Arlene Anderson and Robert Hurwitz, New Trustees of The MetroHealth System Board of Trustees

The Board approved the New Trustees for The MetroHealth System Board of Trustees. RESOLUTION 19143.

3. Appreciation Recognition of Charles H. Spain, Jr. for 26 Years of Service as Board Member

The Board recognized Mr. Spain's years of dedicated and distinguished service as a Trustee of The MetroHealth System from 1990 to 2017, during which time he served as Vice-Chair and Secretary of the Board and has chaired several of the Board committees. The last nine years Mr. Spain served as Chair of the Legal and Government Relations Committee. Mr. William Gaskill, former Chair of the Board of Trustees, along with the current Board Members and staff wish Mr. Spain continued health and happiness. Dr. Boutros presented Mr. Spain with Proclamations from the City of Cleveland; Office of Mayor Frank G. Jackson; the County Executive of Cuyahoga County, Ohio, Armond Budish; Member of Congress Marcia L. Fudge on behalf of the United States House of Representatives; and Cuyahoga County Council. Dr. Boutros also presented Mr. Spain with a commemorative bowl on behalf of The MetroHealth System and its Board of Trustees. RESOLUTION 19144.

4. Approval of 2018 Board Meeting Schedule

The Board approved The MetroHealth System Board of Trustees 2018 Schedule of Meetings. RESOLUTION 19145.

5. Consent Agenda

A. Audit Committee

1. The Board unanimously approved the continued engagement of KPMG as the System's Internal Audit consultant, for the purpose of providing management, assistance, advice and guidance with performing enterprise risk assessments, prioritizing risks and associated audits, providing oversight of Information Technology (IT) audits and reporting to management and the Audit Committee of the Board of Trustees, for the year 2018, with cost not to exceed \$725,000 and associated expenses not to exceed \$35,000, to be paid out of general operating funds. RESOLUTION 19146.

B. Community Engagement Committee

- The Board unanimously approved the acceptance of the Community Health Needs Assessment prepared by The Center for Community Solutions for the System and the resulting five top community health priorities identified by the System to address these needs for the 2018-2019 years. RESOLUTION 19147.
- C. Diversity and Inclusion Committee No Meeting
- D. Facilities and Space Committee None

E. Finance Committee

- 1. The Board unanimously approved certain capital improvements and purchases, for the items, purposes, and aggregate costs as detailed in Attachment A, to be paid out of available capital funds, and subsequently reimbursed through fund sources indicated in Attachment A. RESOLUTION 19148.
- 2. The Board unanimously approved changes to the hospital and professional Charge Description Master (CDM) file, for the items shown in Attachment A. RESOLUTION 19149.

F. Legal and Government Relations Committee

- 1. The Board unanimously approved the purchase of claims-made excess Professional and General Liability coverage with limits of \$35,000,000 excess of a primary policy with professional liability limits of \$7,000,000 for professional liability claims and general liability limits of \$1,000,000, from Lloyd's of London for a total premium not to exceed \$935,000 for policy period December 31, 2017, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19150.
- 2. The Board unanimously approved the purchase of Directors and Officers Liability and Employment Practices Liability Insurance coverage with limits of \$15,000,000 from Ace USA Company, for a premium not to exceed \$138,628 for policy period December 31, 2017, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19151.
- 3. The Board unanimously approved the purchase of an Employee crime policy coverage from Beazley Specialty Company with limits of \$10,000,000 and a \$100,000 deductible, for a total premium not to exceed \$25,882 for the policy period December 31, 2017, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19152.

- 4. The Board unanimously approved the purchase of Information Network and Privacy Security Insurance with limits of \$10,000,000 and a retention of \$250,000 from Beazley Specialty Company for a premium not to exceed \$150,692 for policy period December 31, 2017, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19153.
- 5. The Board unanimously approved the purchase of Non-Owned Aircraft Liability and Helipad Liability Insurance written by ACE Property and Casualty, for a total premium of \$9,295, for policy period December 31, 2017, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19154.
- 6. The Board unanimously approved the purchase of Automobile Liability Insurance underwritten by the Public Entities Pool of Ohio, for the one-year period commencing January 1, 2018, through January 1, 2019, for automobile liability coverage of \$2,000,000 each accident with no deductible, and a \$1,000 deductible for the comprehensive property and collision coverage, for a contribution of \$182,444, to be paid out of operating funds. RESOLUTION 19155.
- 7. The Board unanimously approved the purchase of Employed Lawyers Professional Insurance from Chubb for the one-year period December 31, 2017, to December 31, 2018, for an annual premium expenditure in an amount not to exceed \$10,939, to be paid out of operating funds. RESOLUTION 19156.
- 8. The Board unanimously approved the purchase of a claims-made comprehensive general and professional liability insurance policy from Lloyd's of London for The MetroHealth System's personnel performing services at the Cuyahoga County Department of Corrections, with professional liability limits of \$3,000,000 per claim/\$5,000,000 in the aggregate, and general liability limits of \$1,000,000 per claim/\$3,000,000 aggregate with a \$1,000,000 limit for sexual misconduct, a deductible of \$150,000 and an inner aggregate of \$300,000, for a premium not to exceed \$262,909 for the period of December 31, 2017, through December 31, 2018, to be paid out of general operating funds. RESOLUTION 19157.
- 9. The Board unanimously approved the purchase of primary claims-made Professional and General Liability Coverage with professional liability limits of \$7,000,000 and general liability limits of \$1,000,000, provided by Select Assurance Captive, LLC for a total premium not to exceed \$12,400,000 for policy period December 31, 2017, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19158.
- 10. The Board unanimously approved the purchase of medical stop loss insurance, with limits of \$1,000,000 per covered person, with a self-insured retention per covered person of \$500,000, provided by Select Assurance Captive, LLC for a total premium not to exceed \$500,000 for policy period January 1, 2018, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19159.
- 11. The Board unanimously approved the appointment of Medical Mutual of Ohio as the stop loss insurance provider for the System's self-insured employee medical and prescription drug plan, at an individual stop loss deductible of \$1,000,000 per enrollee, for a one-year period effective January 1, 2018, to December 31, 2018, for an estimated aggregate cost of \$227,794 based on employees enrolled as of November 2017 over the contract period as detailed above, to be paid out of operating funds. RESOLUTION 19160.

- 12. The Board unanimously approved the purchase of Environmental Liability Insurance from Aspen Specialty Insurance Company with limits of \$10,000,000 per incident for a premium not to exceed \$36,050 for policy period December 31, 2017, through December 31, 2018, to be paid out of operating funds. RESOLUTION 19161.
- 13. The Board unanimously approved the continued on-going engagement of Strategic Health Care as consultants for the System's federal government relations activities, for additional total costs not to exceed \$80,000, plus reasonable out-of-pocket expenses, for the period between December 2017 and June 2018, to be paid out of general operating funds. RESOLUTION 19162.
- 14. The Board unanimously approved the retention of the law firms of The Law Offices of T.C. Theofrastrous, Ltd.; Fay Sharpe LLP; Tarolli, Sundheim, Covell and Tummino, LLP; and Calfee, Halter & Griswold, LLP as special counsel for services relating to intellectual property and innovations as may be required, to be paid out of general operating funds. RESOLUTION 19163.
- 15. The Board unanimously approved the retention of Harold L. Hom Co., LPA; Gerard D'Souza; Sharon & Kalnoki, Inc.; and McDonald Hopkins as immigration attorneys, to be paid out of general operating funds. RESOLUTION 19164.
- 16. The Board unanimously approved the reaffirmation of the Conflicts of Interest Policy for 2017-2018. RESOLUTION 19165.
- 17. The Board unanimously approved the reaffirmation of the Policy relative to the Open Meetings Law for 2017-2018. RESOLUTION 19166.
- 18. The Board unanimously approved the purchase of medical transport Travel Accident Insurance with Maximum limits of \$3,000,000 from AIG, for a three-year term at a total premium of \$56,130 payable in annual installments of \$18,710, to be paid out of operating funds. RESOLUTION 19167.
- **G.** Patient Experience Committee None
- H. Executive Committee None
- I. Quality and Safety Committee No Meeting

6. President and CEO's Report

Dr. Boutros stated that his report is in the Board Book but, as we recognize Mr. Spain's distinguished tenure as a Board of Trustee Member, MetroHealth is also celebrating the tenure and pending retirement in January 2018 of Daniel Lewis, Chief Operating Officer, who has been recognized as one of Dr. Boutros' most trusted and honest friends, having been with MetroHealth for 10-1/2 years and, for the last 4-1/2 years, has been an important member of Executive Management and hospital team in the creation of the Dyad model, the creation of the Service Line model, and the expansion of The MetroHealth System. He will be succeeded by Michael Stern as Chief Operating Officer. Dr. Boutros also recognized and thanked Dr. Alfred Connors, who is retiring from his latest role as Chief Quality Officer, noting Dr. Connors having been with MetroHealth for 43 years as an extraordinary researcher, educator, Chief Medical Officer, Chief Clinical Officer, the current Chief Quality Officer, and has also helped create the Dyad model, the creation of the Service Line model, and keeping Executive Management focused on MetroHealth's mission and vision. Dr. Connors will be succeeded by Brook Watts as the new Chief Quality Officer who was recruited to start in January 2018. Dr. Boutros then recognized and congratulated Dr. J. B. Silvers and Daniel Lewis for being honored at Crain's C-Suite Gala this

year, noting that Dr. Silvers received the Trustee Award for being Vice Chair of the Board of Trustees at MetroHealth and Mr. Lewis receiving the Chief Operating Officer Award; these awards recognize executives for their contributions, community commitments, and outstanding professional performances. Dr. Boutros also reported that he was very privileged and honored to be one of the three recipients on November 2, 2017, of the Stokes Community Leadership Award named after Cleveland Mayor Carl Stokes and Congressman Louis Stokes for community leadership, impact on the City of Cleveland, and who embody the goals and values of the Stokes brothers, noting he was humbled to join Mr. Albert Ratner and Mr. Arnold Pinkney as inaugural recipients. Lastly, Dr. Boutros stated that the Tax Cuts and Jobs Act passed and is on the President's desk for signature; there being no major impact concerning MetroHealth at this time, Dr. Boutros noted that it may have an impact in 2018 and will keep the community apprised through Ms. Vanessa Whiting, Chair of the Legal and Government Relations Committee of the Board of Trustees.

7. Nursing/Magnet Report – Melissa Kline, Chief Nursing Officer

Ms. Kline began her report by stating how excited the Nursing staff is that the New Graduate Nurse Residency Program was accredited with distinction by the American Nurse Credentialing Center (the same organization that grants the Magnet designation) that created accrediting programs to assist nurses transition into practice, noting that this is the first Program accredited in the Midwest and one of only 16 in the country. She then mentioned giving a special Daisy Award during the week to the NICU, noting that the Daisy Award is an award established by a family that created The Daisy Foundation and recognize extraordinary work by nurses. Nurses, co-workers, families and patients nominate nurses and then the nominations are forwarded to the Nurse Senate who choose an award winner. One of our own nurses nominated the NICU and the NICU won the Daisy Award for the exemplified determination, patience, expertise, love and happiness they provided to Baby R throughout the first year of his struggle to leave the NICU alive after being born in November 2016, noting that he was one of the most complex babies being taken care of by his nursing team working tirelessly to meet his medical needs and the patience exhibited with several different medical and surgery teams, other nurses, his family and, most of all, little Baby R. While Baby R celebrated his first birthday in the NICU, Ms. Kline was happy to report that he is now in rehabilitation and doing very well.

8. Medical Staff

A. Report of Medical Staff President – Dr. Timothy Kasprzak

Dr. Kasprzak began his report by thanking everyone who attended the holiday party that was held at the Rock Hall this year compared to the Museum last year; he hopes to keep changing the venue and feel of it every year. He stated that at this holiday celebration the Memorial Joe Carter Award given for patient compassion, named after Dr. Joseph Carter who was with MetroHealth for a number of years and passed away a few years ago, was awarded to Dr. Paula Hendryx and Bernadette Bogdas. Dr. Kasprzak also sadly announced that Dr. Mark Feingold, a respected pediatrician and advocate of MetroHealth since 1983 and had retired in 2016, passed away. He also reported that Dr. Thomas Collins was named a member of the Academy of Emergency Medicine Services Fellows, being part of the 2017 Class of Fellows being admitted to the Academy. Lastly, Dr. Kasprzak recommended approval of the actions and appointments concerning the Medical Staff. Mr. McDonald then entertained a motion to approve the Medical Staff and Allied Health Provider appointments, actions and reappointments.

Dr. Boutros recognized that Dr. Feingold was the inaugural physician that began the foster care program at MetroHealth and without him nobody would have thought of beginning that program.

B. Approval of Medical Staff/Advanced Practice Nurses/Allied Health Providers Appointments/Actions/Reappointments – November/December 2017

- 1. The Board unanimously approved the Medical Staff
 Appointments/Actions/Reappointments for November/December 2017.
 RESOLUTION 19168.
- C. Medical Staff Committee Minutes October 13, 2017, and November 11, 2017
- D. Report of Case Western Reserve School of Medicine Dr. Patricia Thomas

Dr. Thomas was unable to attend the meeting.

9. Audit Committee

A. Report of Committee Chairperson

Dr. Silvers reported the Audit Committee met Tuesday, December 19, 2017, and Cheryl Wahl reviewed the reorganization of Compliance. Jim Mylen then provided an Internal Audit update and the Internal Audit Plan for 2018, noting they were both fairly routine. An extensive discussion around Cyber Security was led by Interim Chief Information Officer Daniel Clark. Lastly, the contract with KPMG as the System's Internal Audit Consultant was extended. Ms. Wahl added that substantial work was done in developing the significant comprehensive Compliance Work Plan for 2018, Dr. Silvers noting there was discussion around who is looking at what and giving the Board a clear understanding over the various aspects.

Mr. Richmond reported on behalf of Compliance that Ms. Wahl continues to focus on establishing a world class Ethics and Compliance Program at MetroHealth, and that she walked the Board through the 2018 Compliance Work Plan that will be focus on documentation and coding, billing and reimbursement, privacy and security, and pharmacy among others. Jim Mylen, who is Metrohealth's Director of Internal Audit and a Partner with KPMG (the System's Internal Audit team), focused on the Internal Audit Plan update for 2017, as well as the remaining time discussing the process of the 2018 Internal Audit Plan, a risk assessment and 18 different risk assessment interviews, a fraud risk assessment workshop, and the development of a 2018 Risk Internal Audit Plan.

B. Non-Consent Agenda

- 1. Action Items None
- 2. Information Items
 - a. 2017 Compliance Update & 2018 Compliance Work Plan
 - b. 2017 Internal Audit Update & 2018 Internal Audit Plan
 - c. Cyber Security Update

10. Community Engagement Committee

A. Report of Committee Chairperson

Mr. McDonald reported the Committee met before this Board meeting and was presented with the final Community Health Needs Assessment Study, including the GAP analysis which was accepted. There was some discussion and approval of the five priorities which the staff will assess and follow up with a plan for the first quarter or even into the second quarter since it has been such a big undertaking and they've done a marvelous job.

Dr. Boutros stated the report is about 90 pages and contains data and explanations of the priorities and what the selections were, and that this report will be published in the community plan and posted on the website in a couple weeks.

B. Non-Consent Agenda

- 1. Action Items None
- 2. Information Items

11. Diversity and Inclusion Committee – No Meeting

12. Facilities and Space Committee

A. Report of Committee Chairperson

Mr. Monnolly reported that the Committee met Monday, December 18, 2017, and stated that the construction has been completed at the new Hospitals in Parma and Cleveland Heights, the grand opening to patients scheduled for January 2 and January 3, respectively. The 1,500 car parking garage is proceeding, the caissons are done and the piers on the top are being formed to start the structure on the garage, noting this project is still on budget and tracked to be completed in September 2018 which, if not done sooner, will allow for demolition of the South Parking Garage and the actual start of the construction of the new hospital on this site. The I-Team (Innovation Team) is working on benchmarking the new facility, concept drawings have been done for the site and the hospital is being designed around Human Experience, Clinical Outcomes, Energy and the Environment, and Space Optimization. There will be a large amount of green space that the architects are calling "A Hospital in the Park". As mentioned, concept drawings are being completed now and everything is subject to change as we try to tie the buildings together, noting the disclaimer that things are subject to change. The new Hospital will be 12 stories high starting with the basement and going to the penthouse, noting all clinical levels of the Hospital will be connected to the existing Critical Care Pavilion and other buildings. The view of the new Hospital will change from West 25th Street, as well as traffic patterns. All deliveries of supplies and entrance for employees will be through the back of the building and only the patients will be using the front entrance of the building, noting a cleaner flow of traffic to avoid comingling of delivery trucks and patients. The site plan will allow for future expansion of the hospital with other buildings or what the future holds for Metrohealth. Lastly, Messrs. Monnolly, Schneider, and Jones met several weeks ago and discussed the management process of change orders which were reviewed at the Committee meeting and which will be discussed in Executive Session.

Dr. Boutros stated that MetroHealth expects to make a public announcement of the site map/plan as it is developed in early January with further announcements forthcoming with the April or May plan for the Hospital being unveiled. He elaborated that the concepts that Mr. Monnolly referred to were the modern versatile buildings that will not only meet the needs of health care today but will also leave a significant amount of space for wellness in the future, referring to the green spaces for patients and families in the community and additional sites for further development. The amount of employee staff, patient and visitor travel time has been reduced by approximately 40% from the initial design and will be considerably more than 40% from today regarding the distance people walk to get to the different locations within the hospital.

B. Non-Consent Agenda

- 1. Action Items None
- 2. Information Items
 - a. Facilities Report
 - b. Transformation Status Report
 - i. New Hospitals
 - ii. View Road Garage
 - iii. Campus Transformation
 - c. Campus Transformation Change Order Management

13. Finance Committee

A. Report of Committee Chairperson

Dr. Silvers began his report by reminding the Board that we are on quarterly cycles for reporting indicating that Craig Richmond, Dr. Bernard Boulanger, and Daniel Lewis began the meeting reviewing the performance statistics. Donna Graham, Executive Director Revenue Cycle, provided an interesting Revenue Cycle update, noting the terminology refers to billing and collections and how MetroHealth interacts with patients concerning financial liability and the size of patient debt tied back to health care that has been reported lately in the news. Geoff Himes presented a capital project update and discussion on the consent items concerning capital documents. Discussion was delayed for Geoff Himes report concerning GASB 68 concerning the Government Accounting Standards Board.

Mr. Richmond elaborated on what Dr. Silvers reported, reviewing that the financials are reported on a quarterly basis and the Operating Performance, Statistics and Ratios are discussed by Mr. Lewis and Dr. Boulanger the other months which cover the operational aspects such as utilization, access, patient experience, quality, and productivity. MetroHealth's Treasurer, Jeffrey Kerkay, reviewed the liquidity, working capital, and capital structure related metrics. These reports combined show the barometer within MetroHealth from an operational and financial perspective. Ms. Graham, who has been with MetroHealth approximately seven years, gave an overview of defining the term Revenue Cycle and discussed MetroHealth's mobile outreach unit, a 38-foot RV launched in 2014 that assists communities and consumers/patients to navigate through the different types of insurance products available to them.

B. Non-Consent Agenda

- 1. Action Items None
- 2. Information Items
 - a. November 2017 Operating Performance Statistics and Ratios, and Volume Metrics
 - b. Revenue Cycle Update
 - c. Capital Project Update
 - d. Accounting & Financial Reporting for Pensions Update (GASB 68)

14. Legal and Government Relations Committee

A. Report of Committee Chairperson

Ms. Whiting reported that Marlene Franklin provided a thorough discussion of all the insurance renewals which were approved in Section F. of the Consent Agenda, noting that the premiums are either flat or have decreased in each area which is a credit to the Hospital and their managing risk and to Ms. Franklin and Dr. Boutros for strong negotiating skills in an environment where increasing premiums are seen and given MetroHealth's growth and the insurers' approach to health systems. Tracy Carter, Vice

President of Federal and State Government Relations as Dr. Boutros referred to her starting in January, provided an update on the Tax Cuts and Jobs Act that passed on December 20, 2017, noting the White House plans to celebrate its first domestic policy and that this law is expected to bring in \$1.5 trillion over 10 years. The Congressional Budget Office estimates the Obamacare Repeal Reconciliation Act of 2017 of the individual mandate will result in approximately 13 million people becoming uninsured in the market place, noting that there are no impact estimates for Ohio at this time. MetroHealth will be engaged with entitlement reform discussions concerning Medicare sequestration strategy design, the cut of provider payments across the board, and the reduction of Medicaid spending that are planning and are on the table for negotiation. Lastly, the Committee discussed the approval of a resolution that was also in the Consent Agenda authorizing the ongoing engagement of Strategic Health Care, the consulting firm that assisted MetroHealth last year.

Dr. Boutros added that this is the last meeting that Marlene Franklin will give a report as she is retiring from the position. Laura McBride will succeed handling the Risk Management position.

B. Non-Consent Agenda

- Action Items
 - a. Proposed Settlement of Claim No. 03-53-0403R (Executive Session)
 - b. Approval to Ratify and Approve Liability Claims at or Under \$75,000 for 2017 (Executive Session)
 - c. Approval to Ratify and Approve Workers' Compensation Claims at or Under \$75,000 for 2017 (Executive Session)
- 2. Information Items
 - a. Government Relations Update
 - b. Risk Management Report

15. Patient Experience Committee

A. Report of Committee Chairperson

Ms. Dee stated that Patient Experience met on December 6, 2017, and had four main agenda items: (1) Emmi, which is software or a website that can be accessed through MyChart where patients are directed to research information to either prepare for a procedure or become educated concerning taking care of themselves as a result of a diagnosis or post-medical intervention, noting patient satisfaction scores are higher and readmission rates are lower when people utilize this tool; (2) the Food Services team demonstrated their newest display and menus, noting an improvement from a year ago concerning a visual and content of the food and that food service will be more like a la carte at the new Hospital whereby individuals will be able to order whatever and whenever they want off a menu; (3) Katrina Dubovikova, our Data Analyst, reported there has been more participation in the surveys and new ways of collecting feedback that have been helpful to define patient satisfaction and the service data utilization has expanded; and (4) Dr. Sara Laskey provided a year in review of the projects undertaken by MetroHealth to address the whole patient experience and customer service issue, noting that Survivor Recovery Services received an additional grant to address trauma and the individuals who have come to the emergency room having had a traumatic event and this has assisted these individuals with some emotional and caring aspects of dealing with their traumatic experience. Ms. Dee stated that the Executive Rounding has produced good results, as well as the Emergency Department issuing care bags to individuals which contain information identifying the care team. A video of Patient Experience Week provided good feedback in terms of communication and how the patients are treated. One Metro experience is an initiative addressing customer service with a Patient Journey Map and Welcome. Listen Care. Training. The Pastoral Care

Department held an excellent community conference in May 2017 on Rejection, Ostracism, and Social Exclusion that was received well. Lastly, the patients and volunteer services appreciate the Arts and Medicine Program which has been acknowledged well.

B. Non-Consent Agenda

- 1. Action Items None
- 2. Information Items
 - a. Emmi Update
 - b. Food Services Update
 - c. OPX Year in Review
 - d. Date OPX Year in Review January–November 2017/Data Complaints and Grievances January-October 2017

16. Executive Committee – No Report

17. Quality and Safety Committee – No Meeting

18. External Affairs Report – Elizabeth Allen, Senior Vice President, External Affairs

No report.

19. Foundation and System Philanthropy Report – Kate Brown, Chief Development Officer and President, The MetroHealth Foundation

Ms. Brown reported on a few gifts and grants that have been received in the last month or two in the President's Report. She reviewed the expansion of the Nurse Family Partnership Program that started approximately 18 months ago that applies to one of MetroHealth's new community health priorities with infant mortality. There are 136 moms who are currently a part of that program and, over this time, 52 new babies have been welcomed into the world. Three grants are pending totaling approximately \$1.5 million that would allow MetroHealth to double the staff assigned to the program over the next three years, noting MetroHealth would add one additional nurse supervisor and eight nursing partners allowing us to expand the reach in Cuyahoga County. We have a partnership with the Cleveland School System and would have nurses available for young women enrolled in school there who are expecting their first child. There are also discussions with the Cleveland Clinic - Stephanie Tubbs Jones Health Center concerning supporting mothers in that area who are expecting their first child. This program started with a grant from the Mt. Sinai Health Care Foundation that believed in supporting new mothers expecting their first child as a national model.

20. Other Board Items

21. Executive Session

A motion was unanimously passed by roll call vote to go into Executive Session to discuss legal matters, trade secrets, and personnel matters.

Following the Executive Session, the meeting reconvened in open session at approximately 5:45 p.m.

After review and discussion concerning the settlements in question, the following actions were taken.

The Board unanimously authorized and ratified settlement of Claim No. 03-53-0403R in the amount of \$7,735,000, to be paid from The MetroHealth System Self-Insurance Trust Fund. RESOLUTION 19169.

The Board unanimously authorized and ratified settlement of Claim No. 14-32-1013 in the amount of \$3,500,000, to be paid from The MetroHealth System Self-Insurance Trust Fund. RESOLUTION 19170.

The Board unanimously confirmed and ratified settlement of professional and general liability claims for 2017 in the amount set forth in the detailed listing of these claim settlements in the confidential addendum which is made a part of this Resolution, to be paid from the general operating fund. RESOLUTION 19171.

The Board unanimously confirmed and ratified settlement of the Bureau of Workers' Compensation claims for 2017 in the amount set forth in the detailed listing of these claim settlements in the confidential addendum which is made a part of this Resolution, to be paid from the Workers' Compensation Fund. RESOLUTION 19172.

The Chair then reviewed the Resolution proposed by Dr. Boutros and referred to the discussion in Executive Session. The Board unanimously approved the engagement of a consultant or investment banking firm to serve as an advisor to assist in the evaluation of strategic partnerships. RESOLUTION 19173.

The meeting adjourned at approximately 6:00 p.m.

NEXT MEETING: January 24, 2018 (WEDNESDAY) – 8 a.m.

The MetroHealth System

Respectfully submitted,

Thomas McDonald, Chairperson

Akram Boutros, M.D., FACHE
President and Chief Executive Officer