

**THE METROHEALTH SYSTEM  
FACILITIES & SPACE COMMITTEE  
BOARD OF TRUSTEES  
REGULAR MEETING MINUTES**

DATE: Monday, March 22, 2021

TIME: 4:00 p.m.

PLACE: MetroHealth Medical Center  
K107, Business Services Building—*Virtual Webex*

COMMITTEE TRUSTEES: Mr. Monnolly, Ms. Dee, Ms. Kirk, Mr. Hairston, Ms. Whiting

STAFF: A. Boutros, W. Jones, C. Richmond, M. Stern, J. Platten, Dr. Brandt, S. Rajki,  
K. Dethloff, M. Hewitt

GUEST: Marvin Daniels, Kevin Ortner

(ABSENT): J. B. Silvers, B. Boulanger, J. Jacono

Mr. Monnolly called the regular meeting of the Facilities & Space Committee to order at 4:05 p.m. The minutes are written in a format conforming to the printed meeting agenda for the convenience of correlation, recognizing that some of the items were discussed out of sequence.

**I. APPROVAL OF MINUTES – January 25, 2021 MEETING**

The minutes of the January 25, 2021 Facilities and Space Committee were approved as presented.

**II. DISCUSSION ITEMS**

- A.** Ms. Dethloff provided an update on the status of the facilities to the Board. Facilities Management managed a three-week Polar Vortex without any incident. Six State Fire Marshal surveys were completed without citations for Joint Commission Readiness.

Ms. Dethloff commented there were over 100 Vaccination Privacy Screens created for the System due to COVID-19 response. Lincoln West at MHS reopened on 3/15 due to Cleveland Metropolitan School District's (CMSD's) COVID program that was implemented.

- B.** Mr. Jones informed the Board that Ms. Margaret Hewitt accepted another position outside of MetroHealth and her last day will be April 16<sup>th</sup>. The current project manager, Ms. Robin Holmes will be assuming the role of Interim Director until a new Director is hired.

Mr. Jones reported that the New Hospital project is on time and on budget. The project is 60 weeks from substantial completion and from a temporary certificate of occupancy (TCO) for 90% of the building. Floors 8 and 9 will carry a separate TCO as part of the semi-private room redesign. Day one opening date will not be affected. The building will be fully enclosed next month. The Transition Planning team has begun their Gemba walks and initial preparations for meetings.

COVID-19 has not impacted the project to date, with no loss of workforce, no adverse supply or equipment issues and continued vigilance and awareness of fluid conditions.

The CCP (Critical Care Pavilion) renovation construction documents are near completion. This will allow renovations in the CCP for Women's and Children's services to be completed for occupancy simultaneously with The Glick Center. The CUP (Central Utility Plant) interior/exterior scope of work is approximately 96% complete overall. The Hospital Tower MEP and interior wall framing, and interior drywall continues, and the Hospital Tower enclosure work continues.

Mr. Ortner provided an update on Transformation – Transition Planning to the Board. HTS, Inc, a transition planning firm, along with their partners, Allen Interactions, Clark RN and RSI, Inc. have been selected to lead the efforts and their work is underway. Their work is divided into 5 workstreams; Project/Change Management, Operational Consulting, Transition/Training and Orientation, Activation and Move/Decommissioning and Mr. Ortner provided a list of accomplishments and primary activities that are underway.

Of note, the Governance Structure has been established and a kickoff meeting will be held March 23, 2021. Initial meetings have taken place specific to developing new workflows and the team is actively engaged with MetroHealth's Human Resources and Learning and Development departments.

Mr. Ortner closed his report with a preview of a web-based virtual reality tool that is being created to introduce all employees to the new hospital. The Virtual Reality platform will serve as the foundation for wayfinding and orientation and operational planning for the MetroHealth staff and can eventually be used by our patients and family members to help them become familiar with the hospital before they are admitted for services or visiting their loved ones in one of the inpatient units.

Dr. Boutros provided an update on the remaining projects that would complete the entire campus transformation project by December 2023. Remaining project completion will occur in different phases consisting of the following:

- Creation of a new Outpatient Pavilion
- Reuse of the Gannon Building for high acuity outpatient procedures
- Creation of a new Cancer Center
- Creation of a new Breast Center
- 700 Car Garage

These are called the project APEX. Ms. Hewitt has issued the RFQ and has had three companies respond for selection.

Ms. Platten provided an update on the Cleveland Hts. Behavioral Health Project has moved on nicely in the design phase. Approval from the City of Cleveland Hts. is expected this week at City Council.

### **III. CONSENT ITEMS**

- A.** Recommendation to the President and CEO of The MetroHealth System to approve the further amended Agreement with Turner Construction Company as the Construction Manager at Risk for Campus Transformation to Revise the Guaranteed Maximum Price.

The Committee approved the recommendation for full Board action.

- B.** Recommendation to the President and CEO of The MetroHealth System to Amend the Agreement with LaBella Associates for Architectural Services for Improvements to the System's Old Brooklyn Campus.

The Committee approved the recommendation for full Board action.

- C.** Recommendation to the President and CEO of The MetroHealth System to Amend the Agreement with Gilbane Building Company for Improvements to The System's Old Brooklyn Campus.

The Committee approved the recommendation for full Board action.

- D.** Recommendation to the President and CEO of The MetroHealth System to approve the Selection of Pre-Authorized Professionals.

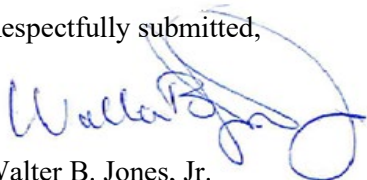
The Committee approved the recommendation for full Board action.

### **IV. NON-CONSENT / ACTION ITEMS**

None

There being no further business to come before the Committee, the meeting was adjourned at 5:20 p.m.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Walter B. Jones, Jr.", is written over a faint circular stamp or watermark.

Walter B. Jones, Jr.  
Senior Vice President, Campus Transformation